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QUESTION 1

Which of the following events does NOT help the Scrum Team in identifying or resolving risks?

A. Daily Standup Meeting

B. Sprint Planning Meeting

C. Financial Planning Meeting

D. Prioritized Product Backlog Review Meeting

Correct Answer: D

Reference: http://blog.scrumstudy.com/risk-management-in-scrum/

QUESTION 2

answered?

A) What has my team been working on since the last meeting?

B) What will my team do until the next meeting?

C) What were other teams counting on our team to finish that remains undone?

D) What is our team planning on doing that might affect other teams?

A. C and D

B. A and B

C. B and D

D. All of the above.

Correct Answer: C

Reference: http://www.cs.vsu.ru/~svv/spm/SBOK_Guide_3rd_edition_English_Sample.pdf (59)

QUESTION 3

You are a Scrum Master on a project creating an optical fiber cable network across the country. The project has reached the Create User Stories process. Which of the following is NOT an input to this process?

A. The Prioritized Product Backlog.

B. Identified Risks.

C. Personas.

D. Done CriteriA.

Correct Answer: B

The key inputs of creating user stories are Scrum Core Team, Prioritized Product Backlog, Done Criteria, and Personas. The most import tool is User Story Writing Expertise. And the major outputs are User Stories and User Story Acceptance CriteriA.

Reference: http://blog.scrumstudy.com/how-are-user-stories-created-in-a-scrum-project/

QUESTION 4

As a Scrum Master, you have to coordinate with the Product Owner to ensure that an appropriate Length of Sprint is determined keeping in mind the changes expected. Which of the following statements is true in this regard?

A. It is advisable to consider the Release Dates for the overall product or service to determine the Length of Sprint.

B. The impact and frequency of expected changes do not have any impact on the decision related to the Length of Sprint.

C. If the project is stable, with only minor changes expected, the Length of Sprint should be relatively shorter, 1 to 3 weeks.

D. To get maximum benefits from a Scrum project, it is always recommended to keep the Sprint Time-boxed to 6 weeks.

Correct Answer: C

Reference: http://blog.scrumstudy.com/change-management-in-scrum-framework/

QUESTION 5

Impediments are a part of any project. Which of the following is NOT true about impediments in Scrum?

A. They reduce the productivity of a Scrum team.

B. Impediments can be both internal and external.

C. Impediments should be documented only by the team members in the Impediment Log.

D. Impediments faced are brought up by the Scrum Team during the Daily Standup Meeting.

Correct Answer: B

Reference: https://study.com/academy/lesson/impediments-in-scrum-project- management.html

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QUESTION 6

George is a Scrum Master on a project to develop a Course Management System and Leave Management System for Greyward University. He is maintaining an Impediment Log. Which one of the following statements is NOT TRUE regarding Impediment Logs?

A. An impediment is any hindrance or hurdle that reduces the productivity of the Scrum Team.

B. Impediments can be internal or external to the team.

C. The Impediment Log must be shared with the stakeholders.

D. Impediments should be formally recorded by the Scrum Master in an Impediment Log.

Correct Answer: C

Reference: http://blog.scrumstudy.com/scrumstudy-scrum-video-on-daily-standup-meeting- and-itsimportanceto-a-scrum-team/

QUESTION 7

Which one of the following statements about the history of Scrum is NOT correct?

A. The idea of Scrum was derived from a "rugby" approach, in which "a team tries to go the distance as a unit, passing the ball back and forth."

B. Takeuchi and Nonaka proposed that product development should be like a sequential relay race.

C. Scrum was based on a flexible and all-inclusive product development strategy where the development team works as a unit to reach a common goal.

D. Takeuchi and Nonaka based their approach on manufacturing case studies from various industries.

Correct Answer: B

Takeuchi and Nonaka proposed that product development should not be like a sequential relay race, but rather should be analogous to the game of rugby where the team works together, passing the ball back and forth as they move as a unit down the field. The rugby concept of a "Scrum" (where a group of players form together to restart the game) was introduced in this article to describe the authors\\' proposal that product development should involve "moving the Scrum downfield".

Reference: http://blog.scrumstudy.com/the-story-behind-origin-of-scrum/

QUESTION 8

Listed below are some responsibilities of a Scrum Master. Identify the one that is NOT correct.

A. Coordinates with Product Owner in creation of the Prioritized Product Backlog.

B. Facilitates Prioritized Product Backlog Review Meetings.

C. Resolves the issues affecting the Scrum Team.

D. Identifies risks and implements risk mitigation actions.

Correct Answer: A

Reference: http://www.cs.vsu.ru/~svv/spm/SBOK_Guide_3rd_edition_English_Sample.pdf

QUESTION 9

Which of the following statements on Risk Management in a Scrum project is INCORRECT?

A. The iterative nature of Scrum with its rapid turnaround time and feedback cycles allows for early detection of failures.

B. Risks can be managed only at the project level, even if they are related to or originate in portfolios or programs.

C. Risk Burndown Charts aye an important tool for communicating information related to risks to the Stakeholders.

D. Risk is largely minimized in Scrum due to the flexibility in adding or modifying requirements at any time in the project lifecycle.

Correct Answer: B

Reference: http://blog.scrumstudy.com/how-scrum-framework-minimizes-risks-threats-in- projects-2/

QUESTION 10

A Product Owner is prioritizing user Stories to create a Prioritized Product Backlog for a project to design a banking portal. All of the following User Stories will be evaluated while prioritizing EXCEPT:

A. User Stories that generate value for the customer.

B. User Stories that are dependent on others for completion.

C. User Stories that are innovative and may or may not be successfully created.

D. User Stories that are very difficult to determine its value, create and/or deliver.

Correct Answer: D

QUESTION 11

Which of the following is NOT a Scrum Master\\'s responsibility?

A. Groom the Prioritized Product Backlog.

B. Coordinate creation of Release Planning Schedule.

C. Facilitate Prioritized Product Backlog Review Meetings.

D. Represent the Scrum Core Team to provide lessons from the project.

Correct Answer: A

The prime responsibilities of a Scrum Master are:

Removes the obstacles/impediments that affect productivity.

Shields the people from external disturbance.

Responsible if the scrum process is correctly applied. Facilitate daily stand-ups, other ceremonies,

schedule meetings, demo and other meetings. Help product owner in prioritizing the backlog and any

feedback from the team.

Facilitation of Retrospective meetings

Workshops for planning, estimation, prioritization, issue resolution, performance improvements

Reference: https://www.knowledgehut.com/interview-

QUESTION 12

You are working in a $50 million project to remove weeds from National monument areas.

You are responsible for achieving maximum business value for the project, and represent the Voice of the

Customer. What role do you play in this project?

A. Scrum Master.

B. Product Owner.

C. Sponsor.

D. Scrum Guidance Board.

Correct Answer: B

The Product Owner is the person responsible for achieving maximum business value for the project. He or

she is also responsible for articulating customer requirements and maintaining business justification for the

project.

The Product Owner represents the Voice of the Customer.

Reference: https://www.quorA.com/When-is-the-product-owner-identified-in-a-scrum- project

QUESTION 13

Which of the following meetings is not usually Time-boxed?

A. Daily Standup.

B. Scrum of Scrums.

C. Sprint Planning Meeting.

D. Sprint Review.

Correct Answer: B

Reference: http://blog.scrumstudy.com/time-boxed-meetings-in-scrum/

QUESTION 14

Which of the following statements about non-core Scrum roles is correct?

A. Non-core roles are mandatorily required for the Scrum project to be successful.

B. Non-core roles are supportive roles indirectly responsible for the success or failure of the project.

C. Non-core roles are involved with the project, but do not have any interest in the project.

D. Non-core roles have a formal stature on the project team and are continuously involved in the Scrum process.

Correct Answer: A

Reference: https://pdtraining.com.au/assets/pdf/SBOK-Chapter-1-Introduction.pdf

QUESTION 15

Which of the following are important selection criteria while choosing a Scrum Master?

A. Leadership style, problem-solving, availability, commitment

B. Stress management, people management, communication, loyalty

C. Responsiveness, problem-solving, facilitator, negotiation

D. Intuitiveness, people management, reliability, facilitator

Correct Answer: A

Reference: http://blog.scrumstudy.com/selecting-appropriate-scrum-masters-and- identifyingrelevantstakeholders/

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