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### QUESTION 1

A team member on a new scrum project previously provided support to another application. Due to issues with that application, the team member's former supervisor continues assigning them tasks related to that project. The new project's scrum master includes this issue in the risk register.

What should the scrum master do next?

- A. Monitor the threats and risks while allowing the team member to multitask on both projects
- B. Assign more resources to the sprints to compensate for the absences of the team member
- C. Ensure that the threats and risks are communicated and addressed
- D. Assign fewer stories to the sprints so that the team member can still meet sprint goals

Correct Answer: C

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### QUESTION 2

A development team has finished identifying the tasks they will be accountable for during the next sprint. Which of the following tools best provides transparency into the progress throughout the sprint?

- A. Burndown chart
- B. Gantt chart
- C. Hours expended chart
- D. Management baseline chart

Correct Answer: A

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### QUESTION 3

The Scrum Team and Development Team are the same thing.

- A. True
- B. False

Correct Answer: B

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### QUESTION 4

In Scrum, the development team decides which events or ceremonies take place during a Sprint.

- A. True



B. False

Correct Answer: B

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#### QUESTION 5

Information transmission is greatest amongst team members who are working on:

- A. Individual tasks in the same work area.
- B. The same task through pair programming.
- C. The same group of tasks individually.
- D. Different tasks on the same project.

Correct Answer: B

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#### QUESTION 6

Backlog Grooming and Backlog Refinement are the same thing.

- A. True
- B. False

Correct Answer: A

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#### QUESTION 7

Suppose you are a Scrum Master on a new Agile team. Which of the following strategies is best way to resolve conflict on the team?

- A. Collaborate
- B. Negotiate
- C. Smooth over
- D. Ignore
- E. Use your authority

Correct Answer: A

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#### QUESTION 8

Identify all members of a Scrum Team: (Choose three.)



- A. Customer
- B. Stakeholder
- C. Product Owner
- D. Scrum Master
- E. Project Manager
- F. Development Team

Correct Answer: CDF

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#### QUESTION 9

A project team estimates that they should complete 30 story points in the current iteration. Partway through the iteration they realize that they will complete 50 story points at their current rate. The team should:

- A. Shorten the iteration to meet the estimated velocity.
- B. Continue to work with the estimated velocity.
- C. Increase their estimated velocity.
- D. Release members to meet the estimated velocity.

Correct Answer: D

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#### QUESTION 10

Who updates work remaining during the Sprint?

- A. Senior Executives
- B. The Product Owner
- C. The Scrum Master
- D. The Development Team

Correct Answer: D

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#### QUESTION 11

Refactoring, as it applies to the practice of extreme Programming (XP), refers to:

- A. Restructuring the estimate by applying a higher cost performance index during “what if” analysis.
- B. Modifying the project due to scope changes, resource availability, and cost and schedule variances.



- C. Modifying the cost baseline due to an increased estimate at completion and a negative cost variance.
- D. Restructuring of code so as to improve the code without changing its external behavior.

Correct Answer: D

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#### QUESTION 12

An agile practitioner wants to communicate the effect of technical debt on the project. What should the practitioner do?

- A. Post and discuss rises in the burn down chart
- B. Adjust story points to account for technical debt
- C. Log technical debt as an impediment
- D. Add refactoring tasks to all stories

Correct Answer: D

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#### QUESTION 13

During a sprint review, the product owner identifies a required improvement for a feature's user interface (UI) delivered during the sprint. What should the product owner do next?

- A. Create a user story for this new improvement and put it in the product backlog for prioritization and validation by the customer
- B. Create a user story for this new improvement and prioritize it for the next sprint
- C. Document it as a requirement creep
- D. Ask the team to take on additional story points to improve the UI

Correct Answer: B

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#### QUESTION 14

Which of the following defines the goal of testing in Lean software development?

- A. Testing is to improve the process and quality
- B. Testing plays the most crucial role in ensuring the intrinsic value of the product
- C. In Lean software development, testing always refers to Test Driven Development
- D. Testing is primarily performed to ensure that we don't have escaped defects

Correct Answer: A

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**QUESTION 15**

In XP, what is the practice of creating a story about a future system that everyone ?customers, programmers, and managers ?can tell about how the system works?

- A. Extreme persona
- B. Wireframe
- C. System metaphor
- D. Simple design

Correct Answer: C

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