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QUESTION 1

While working on risk ranking, the project team is unsure about the qualitative scales to be used for probability and impact. The project manager directs the team to look in the:

- A. quality plan.
- B. project management plan.
- C. risk register.
- D. process diagram.

Correct Answer: A

QUESTION 2

Which of the following events would MOST likely merit immediate communication to all project stakeholders? (Choose two.)

- A. Business continuity response
- B. Milestone achievement
- C. Incident response
- D. Schedule change
- E. Change request
- F. Stakeholder changes

Correct Answer: AB

QUESTION 3

A project manager is informed that the project sponsor was terminated from the project effective immediately. To ensure business continuity, the project manager has been asked to assume additional tasks to complete the project on time. Many of these tasks were performed by the former project sponsor.

Which of the following types of change does this illustrate?

- A. Internal reorganization
- B. Business demerger
- C. Outsourcing
- D. Business process change



Correct Answer: A

QUESTION 4

A project sponsor asks if a construction project can be accelerated to meet a new timeline. The project manager analyzes the schedule and finds insufficient float to accommodate the new delivery date.

If more resources are provided, which of the following strategies would BEST help to achieve the new date?

- A. Fast track
- B. Burn
- C. Crash
- D. Reduce durations

Correct Answer: A

QUESTION 5

During planning, a project coordinator publishes the project management plan. After reviewing the plan, the project sponsor is concerned it is too long and detailed. Which of the following does the project sponsor desire?

- A. Status report
- B. Task durations
- C. Project schedule
- D. Schedule management plan

Correct Answer: A

QUESTION 6

Which of the following includes setting governance gates as well as predecessors and dependencies?

- A. Project communication
- B. Project constraints
- C. Project change control
- D. Project scheduling

Correct Answer: B



QUESTION 7

During a meeting, a new member of the PMO says, "If this project fails, then the portfolio fails, and the program as a whole ultimately fails."

Which of the following errors is the new PMO member making?

- A. The new PMO member has not review the intra organizational strategy.
- B. The new PMO member does not realize that although a project can fail, a program cannot, as it contains all projects in a company.
- C. The new PMO member has confused the relationship between portfolio and program.
- D. The new PMO member has not had an opportunity to review the company's project list.

Correct Answer: C

Explanation: Projects are sometimes managed as part of a program or portfolio. A program is a group of related projects that are managed together using coordinated processes and techniques. The collective management of a group of projects can bring about benefits that wouldn't be achievable if the projects were managed separately.

Portfolios are collections of programs, subportfolios, and projects that support strategic business goals or objectives. Unlike programs, portfolios may consist of projects that are not related.

QUESTION 8

A senior developer abruptly resigned without notice. Because of the senior developer's expertise, the active task workload was substantial.

This would MOST likely impact the project's: (Choose two.)

- A. environment
- B. scheduling
- C. requirements
- D. effectiveness
- E. scope
- F. budget

Correct Answer: BD

QUESTION 9

Which of the following indicators would help the project manager to determine the financial status of the project?

- A. CV



- B. SV
- C. EV
- D. PV
- E. COQ
- F. AC
- G. BAC

Correct Answer: C

QUESTION 10

A project manager has identified a minor skills gap in the operational team that will end up supporting the project solution.

Which of the following is the BEST risk mitigation strategy that the project manager should use?

- A. Organize adequate training and have one of the operational staff as part of the project team.
- B. Raise a risk in the risk register, identify the likelihood and the consequence of the risk occurring.
- C. Have the project adequately document the solution and ensure a transition is in place.
- D. Escalate this as an issue to the project control board and ensure that there is adequate discussion.

Correct Answer: A

QUESTION 11

The PMO has asked the PM to provide a status report indicating the number of events and activities required to complete a project. Which of the following charts should the PM include in the status report?

- A. Gantt chart
- B. Scatter chart
- C. Run chart
- D. Process diagram

Correct Answer: A

QUESTION 12



Which of the following documents serves the primary purpose of requesting details about a vendor's capabilities?

- A. RFP
- B. RFI
- C. RFQ
- D. NDA

Correct Answer: B

QUESTION 13

Two critical members have approached the project manager separately regarding personality conflicts. The project manager cannot remove either from the project or separate their work activities. To help resolve the conflict, which of the following would be BEST for the project manager to do?

- A. Send an email to the entire project team encouraging proper etiquette.
- B. Discuss the problem during the next daily status update.
- C. Perform an in-person meeting involving both parties.
- D. Schedule a mandatory team-building activity.

Correct Answer: C

QUESTION 14

A project team is mainly based in a metropolitan area. The team also has members in a remote area, where Internet access is limited and unstable.

Which of the following factors will MOST likely influence the communication methods used in the project?

- A. Personal preferences
- B. Technological factors
- C. Language barriers
- D. Cultural differences

Correct Answer: B

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 270



QUESTION 15

A project manager, who previously worked at a construction firm, has just joined an IT organization and has been assigned to handle a security project. Which of the following roles can provide technical direction during the course of the project?

- A. Security SME
- B. Business analyst
- C. Project scheduler
- D. Project sponsor

Correct Answer: A

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