PEGACDA71V1^{Q&As}

Certified DCO Architect V7.1

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QUESTION 1

When an organization does not use a methodology, orallowsdifferent methodologies on thesame project, the result is usually: (Choose two)

A. longer schedules

B. lower costs

C. bigger projects

D. increased productivity

E. higher risk

Correct Answer: AE

(http://www.pega.com/sites/pega.com/files/methology-alignment-workshop-sds-jul2014.pdf)

QUESTION 2

Apart from the methodology, what other factors can contribute to the success of a project? (Choose three.)

A. The proficiency of the project team with Pega 7

B. The number of resources assigned to the project; bigger is better

C. Collaborative teams working towards common goals

D. The support from the enterprise, including end users

E. The size of the project; smaller is better

F. A strictand rigid change control process

Correct Answer: ACD

(http://www.chellar.com/AnalysisFu/docs/Getting_Started_with_SmartBPM_1.3.pdf)

QUESTION 3

The best situation to use Scrum is when:

A. the team is coming from a waterfall implementation environment and is willing to try something different

B. the project scope is small and there is very little risk to the project schedule

C. the team and organization are open to new experiences and fully understand the disciplines associated with Scrum

D. the team is new to software development but willing to accept a challenging schedule.

Correct Answer: C

(http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf)

QUESTION 4

An iterative implementation methodology allows for:

A. teams able to work collaboratively

B. teams able to quickly add requirements

C. more frequent changes in project scope

D. the frequent release of smaller, operational releases

Correct Answer: D

(http://www.lifecyclestep.com/browse/462.0RADLifecycle.htm)

QUESTION 5

In what stage of aPrep and Reviewstyle DCO session is a review of the specifications and draft mockups with the SMEs conducted?

A. The Post stage

B. Both the Post and Playback stages

C. Both the Session and Post stages

D. The Session stage

Correct Answer: D

(http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf)

QUESTION 6

Which of the following project parameters may typically be adjusted to accommodate a change request? (Choose three.)

A. The project timeline

B. The business vision statement

C. The program charter

D. The project scope

E. The project resources

F. The program mandate

Correct Answer: ADE

(http://www.cognitivedesignsolutions.com/Information/ProjectMgt.htm)

QUESTION 7

Select the best practices for effective ChangeControl? (Choose two.)

A. Do not allow changes to the Application Profile or Project Sizing.

B. Prioritize new requirements and specifications.

C. The change, and its impact, should be reviewed and approved.

D. Control change by not allowing new specifications.

Correct Answer: BC

(http://www.pega.com/change-management-processand http://insights.dice.com/2013/05/08/why-change-control-isnt-for-sissies)

QUESTION 8

At any one time, the number of unresolved issues (Parking Lot items) from the DCO sessions should be:

A. any number depending on the complexity of the project

B. between 5 to 10 items

C. less than 15 items

D. less than 5 items

Correct Answer: B

(http://www.floridajobs.org/PDG/ITProject/PegaResponseFINAL.pdf)

QUESTION 9

In preparing for DCO sessions, a best practice is to make sure that:

A. each core participant is represented and can be present in each session

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B. each core participant is represented and can be present in a majority of the sessions

C. a majority of the core participants are represented and can be present in a majority of the sessions

D. a majority of the core participants are represented and can be present in each session

Correct Answer: A

(http://webcache.googleusercontent.com/search?q=cache:OjKlQW7FQxAJ:https://pdn.peg a.com/documents/pega-implementation-best-practices-questions-for-client-rfps-and- rfis+andcd=1andhl=enandct=clnkandgl=in)

QUESTION 10

Read the following passage and then identify the role that is being described.

This role is associated with the Program and Project Management category, and is filled by a representative of the business. The incumbent in the role commissions othersto deliver solutions and champions causes throughout the project lifecycle. The role is typically filled by a senior staff member with a relevant area of responsibility that will be affected by the outcome of the project.The incumbent should be involved from the start, including assisting to define the project, and ensures the project is actively reviewed.

A. Technical Engagement Lead

B. Project Owner

C. Project Manager

D. Lead Business Architect

E. Project Sponsor

Correct Answer: E

(http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf)

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