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QUESTION 1

What is the recommended frequency for approving working time in WTR?

- A. Monthly.
- B. Weekly.
- C. Each period.
- D. Daily.

Correct Answer: B

QUESTION 2

What is NOT a cost category based on the Nokia cost management guideline?

- A. Base costs.
- B. Resource costs.
- C. Risk contingency costs.
- D. Non conformance costs.

Correct Answer: B

QUESTION 3

Which of the following is NOT a project risk management process?

- A. risk monitoring and control.
- B. risk identification.
- C. risk avoidance.
- D. risk response planning.

Correct Answer: C

QUESTION 4

Project "A" has experienced difficulties in the deliveries of one of its key suppliers. It has been estimated by the project team that, if the supplier is one week late for the next scheduled delivery, it will cost 10,000. The probability of the supplier being late is 50 %, based on the fact that this has happened before on the project. It is decided not to take any risk mitigation actions. What is the TERC for this risk?



- A. 3,500.
- B. 7,500.
- C. 5,000.
- D. 10,000.

Correct Answer: C

QUESTION 5

What activity is the final stage before input of the planned project costs to 4C?

- A. Receipt of customer purchase orders.
- B. Revision of the equipment delivery forecast.
- C. Updates to the rollout schedule.
- D. Joint analysis of the planned project costs by the project manager and cost and progress manager.

Correct Answer: D

QUESTION 6

Which inputs best support the resource demand plan update for a project?

- A. Project organization chart, rollout schedule and project ID.
- B. Project organization chart, required headcount, and required timeframe.
- C. Rollout schedule, required headcount, project ID, required competences and required timeframe.
- D. Material list, Rollout Schedule, WBS Code, and required timeframe.

Correct Answer: C

QUESTION 7

What should be done to ensure that the entire scope of work of the project is included in our planning?

- A. Create a contingency plan.
- B. Create a risk management plan.
- C. Create a work breakdown structure (WBS).
- D. Create a scope statement.

Correct Answer: C



QUESTION 8

If a customer requests a consistency check to the network design, which was not included in Nokia scope of work, what is the appropriate action?

- A. The planner should perform this request if there is a risk that failing to do so will negatively impact customer satisfaction.
- B. The project manager should initiate the change management process.
- C. The planner should perform this request only with the formal approval of the project manager.
- D. The planner should perform this request if it will not have a significant impact on the project cost and will keep the customer happy.

Correct Answer: B

QUESTION 9

What is the purpose of change management?

- A. Tracking additional resources.
- B. Tracking additional purchase orders for suppliers due to quality issues.
- C. Documentation tracking.
- D. Monitoring and controlling deviations from baseline.

Correct Answer: D

QUESTION 10

When should non conformance costs be analyzed?

- A. At the end of the project as part of the preparation for lessons learned and post cost calculation.
- B. At the beginning of the project as part of risk planning.
- C. Regularly, in order to identify root causes and take corrective actions.
- D. This is not required as non conformance costs are product related and analyzed on a global level.

Correct Answer: C

QUESTION 11

What will be the resulting performance index if the actual cost is higher than the earned value?



- A. Cost performance Index (CPI) is greater than 1.
- B. Schedule performance Index (SPI) is lower than 1.
- C. Cost performance Index (CPI) is lower than 1.
- D. Schedule performance Index (SPI) is greater than 1.

Correct Answer: C

QUESTION 12

Your project is ongoing, all partner contracts have been renegotiated and new prices (higher by 8%) came into effect immediately. If all the other circumstances in your project remain unchanged, your CBL value will:

- A. increase by 8%.
- B. decrease by 8%.
- C. not be affected by the change.
- D. increase by a % dependent on project completion and other project costs.

Correct Answer: C

QUESTION 13

Which of the following is important to include in the acceptance procedure?

- A. Definition of detailed scope of works, subcontractor pricing elements and unambiguous definition of acceptance criteria and related documentation and other evidence.
- B. Clear procedure of how and in what timeline acceptance is required to be given, related triggers, unambiguous definition of acceptance criteria and related documentation and other evidence.
- C. Definition of detailed scope of works, customer invoicing and pricing elements, unambiguous definition of acceptance criteria and related documentation and other evidence.
- D. Clear procedure of how and in what timeline acceptance is required to be given, related triggers, risk management plan, and back-to-back customer and vendor contracts.

Correct Answer: B

QUESTION 14

What is the correct GIC to plan costs related to payment of a subcontractor responsible for BTS commissioning?

- A. 7331 Implementation.
- B. 7332 site acquisition.



- C. 7348 project management.
- D. 7333 construction works.

Correct Answer: A

QUESTION 15

Through which tool and what trigger is supplier work accepted for project business?

- A. IPM and the internal acceptance work item.
- B. IPM and the customer acceptance work item.
- C. ERM and the internal acceptance work item.
- D. SAP and the customer acceptance work item.

Correct Answer: A

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