



P3OF^{Q&As}

Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

Which activity first occurs during the 'Define' process in the permanent P3O model lifecycle?

- A. Understand how stakeholders currently view the P3O functions provided
- B. Create an outline vision of the required changes to the P3O functions provided
- C. Determine in further detail the processes the P3O will operate
- D. Deliver the enhanced P3O capability

Correct Answer: C

QUESTION 2

Which office within a P3O model provides delivery support to the 'Identify' process of a programme?

- A. Temporary Project Office
- B. Organization Portfolio Office
- C. COE
- D. Temporary Programme Office

Correct Answer: B

QUESTION 3

Which information should a Business Case for a P3O provide?

- A. Reasons why any form of P3O is needed
- B. Roles of the staff working in the P3O
- C. Processes to be implemented by the P3O
- D. Appointed Head of P3O

Correct Answer: A

QUESTION 4

How does a P3O typically deliver an information portal to the PPM community?

- A. Through an intranet site showing templates and guidance
- B. By documenting business process swimlanes



- C. Using programme and project management forums
- D. By appropriate capacity planning for resource management

Correct Answer: A

QUESTION 5

P3O model?

- A. Risk management
- B. Programme planning
- C. Secretariat support
- D. Strategic planning or portfolio support

Correct Answer: D

QUESTION 6

What is the key benefit of using gated reviews on programmes?

- A. Improved ability to amalgamate information
- B. Improved management across geography
- C. Assured quality of decision support information
- D. Automated business processes

Correct Answer: C

QUESTION 7

Which is an activity of the Deliver process within the permanent P3O lifecycle?

- A. Monitor the rate of change in the PPM community
- B. Conduct formal post-implementation reviews
- C. Design the implementation plan to deliver early critical improvements
- D. Define the future state of P3O provision

Correct Answer: A

QUESTION 8



What role provides facilitated workshops to promote consistent project management practice?

- A. Project Specialist
- B. Project Officer
- C. Head of Project Office
- D. Secretariat/administrator

Correct Answer: A

QUESTION 9

Which describes how P3M3 assessments are used when implementing a P3O?

- A. Document new processes to be followed
- B. Define the skills needed in the implementation team
- C. Develop a tranche-based plan that suits maturity levels
- D. Assess project or programme complexity

Correct Answer: C

QUESTION 10

Who does a P3O support by providing practical hands-on help?

- A. Customer/user community
- B. Programme and Project Managers
- C. Suppliers
- D. Senior managers

Correct Answer: B

QUESTION 11

Which is a common barrier to be overcome when agreeing a mandate for a P3O?

- A. Carrying out P3M3 assessments
- B. Agreeing the measures to be used to prioritize the portfolio
- C. Agreeing the funding model for a P3O
- D. Documenting processes via business process swimlanes

Correct Answer: C



QUESTION 12

Which of the following describe the relationship between change and business as usual?

1.

Programmes deliver change into an organization's business operations environment

2.

Business stakeholders must be engaged appropriately about the changes being delivered

3.

Programme delivery should take priority over business as usual activities

4.

Disruption to business as usual needs to be considered when planning changes

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: B

QUESTION 13

What resource commitments should be taken into account as part of portfolio management?

A. Programme only

B. Programme and project only

C. Programme and business as usual only

D. Programme, project and business as usual

Correct Answer: D

QUESTION 14

Which of the following describe a decentralized P3O model?

1.

Uses hub offices to support local need



2.

Has a single office providing support to the entire organization

3.

Has a central office typically providing portfolio support

4.

Uses standards set by a central COE with local variations

A. 1,2,3

B. 1,2,4

C. 1,3,4

D. 2,3,4

Correct Answer: C

QUESTION 15

Which is NOT a typical Key Performance Indicator which can be used to measure the success of a P3O?

A. Increased success of programmes delivering to budget

B. Improved portfolio balance in relation to spend on short term contract resource

C. Increased use of implemented tools by operations staff

D. Enhanced contribution measured against the Benefits Realization Plan

Correct Answer: C

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