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QUESTION 1

Which is a transformational flow process?

- A. Monitoring and Control Strategy
- B. Issue Management Cycle
- C. Planning and Control
- D. Managing the Tranches

Correct Answer: D

QUESTION 2

Which is a responsibility of the Senior Responsible Owner?

- A. Planning and designing the programme with other stakeholders
- B. Assuring the integrity of benefits profiles
- C. Providing leadership, direction and priorities throughout the programme
- D. Ensuring business stability during transition

Correct Answer: C

QUESTION 3

Which describes the result of a risk on a programme?

- A. Risk cause
- B. Risk appetite
- C. Risk aggregation
- D. Risk effect

Correct Answer: D

QUESTION 4

Which describes the proximity of a risk?

- A. Effect on the programme if something goes wrong
- B. Trigger for escalation when exposure is too high

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C. Likelihood that something will go wrong

D. Indication of when an event may occur

Correct Answer: D

QUESTION 5

Which characteristic is MOST applicable to a programme?

- A. Approach to stakeholder engagement concentrates on strategic issues
- B. Detailed timeframes for deliverables are a major focus
- C. All of the business organization is covered by the Blueprint
- D. Significant attention is paid to analysing and defining benefits

Correct Answer: D

QUESTION 6

Which of the following statements about the purpose of the Benefits Management Strategy is true?

1.

Describes the structure within which benefits realization can be achieved

2.

Provides a schedule of control points to monitor the realization of benefits

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Correct Answer: A

QUESTION 7

Which is an area of focus of the Programme Office during the design of the Blueprint?

- A. Maintaining control over the different versions of the Blueprint
- B. Consulting with senior business managers on the future state
- C. Providing strategic guidance during the design of the Blueprint

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D. Ensuring a collaborative approach to authoring and assembling the Blueprint

Correct Answer: A

QUESTION 8

Which is a definition of a stakeholder?

- A. Someone who represents a group of Business Change Managers, similar to a senior Business Change Manager
- B. Role which provides the information hub and is the standards custodian for a programme and its delivery objectives
- C. Any individual, group or organization that can affect, be affected by, or perceive itself to be affected by, a programme
- D. Person with overall responsibility for ensuring that a project or programme meets its objectives and delivers the projected benefits

Correct Answer: C

QUESTION 9

Which part of the scope of programme quality is MOST likely to be concerned with making best use of skills and experience?

- A. Standards management
- B. People management
- C. Process management
- D. Communications management

Correct Answer: B

QUESTION 10

Which is the MOST likely source of uncertainties whilst transitioning to new ways of working?

- A. Project development
- B. Programme level
- C. Operational activities
- D. Strategic development

Correct Answer: C

QUESTION 11

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What document defines the performance measures that will show whether a benefit is being realized?

- A. Blueprint
- B. Benefits Management Strategy
- C. Vision Statement
- D. Benefit Profile

Correct Answer: D

QUESTION 12

Which is a feature of a successful programme organization?

- A. Configuration management systems
- B. Design authority standards
- C. Effective reporting arrangements
- D. Established risk templates

Correct Answer: C

QUESTION 13

Which is NOT normally a characteristic of a Vision Statement?

- A. Defines benefits indirectly
- B. Helps understand the need for change
- C. Describes intermediate future states
- D. Provides basis for development of the Blueprint

Correct Answer: C

QUESTION 14

What document describes how the roles in the programme team relate to each other?

- A. Stakeholder Profiles
- B. Blueprint
- C. Project Dossier
- D. Organization Structure



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Correct Answer: D

QUESTION 15

Which information is NOT generally found in the Business Case?

- A. Value of the benefits
- B. Costs of delivering the Blueprint
- C. Strategic risks to the programme
- D. Definition of internal controls

Correct Answer: D

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