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QUESTION 1

What provides an outline picture of what will be delivered by the programme?

- A. Blueprint document
- B. Programme brief
- C. Programme mandate
- D. Vision statement

Correct Answer: B

Reference: https://www.nationalcollege.org.uk/transfer/open/adsbm-phase-5-module-6-managingprogrammes/adsbm-p5m6-s4/adsbm-p5m6-s4t5_M.html

QUESTION 2

What role has a focus on designing benefit measures within a programme to track business performance against targets?

- A. Benefits Realization Manager
- B. Senior Responsible Owner
- C. Programme Manager
- D. Business Change Manager

Correct Answer: A

QUESTION 3

What role is MOST likely to communicate with operational line managers to ensure that new benefits are identified?

- A. Risk Manager
- B. Senior Responsible Owner
- C. Business Change Manager
- D. Programme Manager

Correct Answer: D



QUESTION 4

Which role would be MOST LIKELY to initiate assurance reviews of project performance?

- A. Senior responsible owner
- B. Programme manager
- C. Business change manager
- D. Programme office

Correct Answer: B

QUESTION 5

Under which heading in the POTI model should the current performance level of an operational area be recorded?

- A. Process
- B. Organization
- C. Technology
- D. Information

Correct Answer: A

Reference: <https://pmtips.net/article/poti-model-programme-blueprints>

QUESTION 6

What role is responsible for tracking the progress of risk responses?

- A. Risk actionee
- B. Risk Manager
- C. Risk owner
- D. Design Authority

Correct Answer: C

QUESTION 7

In a multiple programme environment, which role may be performed by a 'corporate portfolio board'?



- A. Sponsoring group
- B. Programme board
- C. Design authority
- D. Programme office

Correct Answer: A

Reference: <https://www.pmi.org/learning/library/roles-responsibilities-skills-program-management-6799>

QUESTION 8

What can programme leaders do to influence key stakeholders?

- A. Analyze stakeholder influence and interest
- B. Produce a stakeholder map to show areas of interest
- C. Create a programme communications plan
- D. Hold visioning workshops to draft the vision statement

Correct Answer: C

QUESTION 9

Which transformational flow process provides the basis for deciding whether the programme can proceed?

- A. Identifying a Programme
- B. Defining a Programme
- C. Managing the Tranches
- D. Delivering the Capability

Correct Answer: A

Reference: <https://www.simplilearn.com/identifying-a-programme-tutorial>

QUESTION 10

Which information about a project should be included in the Projects Dossier?

- A. How the outputs will be implemented into the business
- B. Contribution the project will make to the programme's benefits



- C. Names of the project team members
- D. Project brief for the project

Correct Answer: A

Reference: <https://community.simplilearn.com/threads/what-is-project-dossier.211/>

QUESTION 11

Which response pays a third party to accept a risk?

- A. Transfer
- B. Prepare contingent plans
- C. Accept
- D. Avoid

Correct Answer: A

Reference: <https://twoproject.com/blog/risk-response-strategies-mitigation-transfer-avoidance-acceptance/>

QUESTION 12

Which is NOT a governance theme?

- A. Vision
- B. Blueprint design and delivery
- C. Benefit profile
- D. The business case

Correct Answer: C

Reference: <https://www.simplilearn.com/governance-themes-and-transformation-flows-tutorial>

QUESTION 13

Which document should be used to provide guidance on the standards that should be followed when producing outputs?

- A. Projects Dossier
- B. Project Brief
- C. Programme Blueprint



D. Programme Brief

Correct Answer: B

Reference: <https://www.simplilearn.com/overview-of-planning-and-control-tutorial>

QUESTION 14

Which document is updated throughout the programme when new information on benefits and risks becomes available?

- A. Benefits Management Strategy
- B. Business Case
- C. Programme Brief
- D. Information Management Plan

Correct Answer: D

QUESTION 15

Which is a description of a programme resource?

- A. The objective of a programme
- B. A process to control a programme
- C. A logical grouping of projects within a programme
- D. An input required by a programme

Correct Answer: D

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