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Agile Analysis

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QUESTION 1

For a user story to be considered ready for the next iteration, it must have:

- A. Just enough detail for the team to successfully complete the story
- B. Rigorous justification and defined meaning
- C. Management approval and go-ahead
- D. Quality checks and detailed documentation

Correct Answer: C

QUESTION 2

The team is assessing feedback from the work that's been completed. After some discussion they realize this feedback can be used to assess the remaining components that are yet to be built. Specifically, this feedback can be used to help them determine if the initiative's remaining solution components are:

- A. Impacting other initiatives
- B. Supported by management
- C. Likely to be completed
- D. Still appropriate

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (47)

QUESTION 3

Which of the following is true about the Strategy Horizon?

- A. The agile mindset is the same, but we operate under a specific set of Strategic Principles
- B. The principles and agile mindset are the same as those at other horizons
- C. The principles are identical, but we use only a prescribed set of techniques
- D. The principles are identical to the other horizons, but the agile mindset is different

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (26)

QUESTION 4



All team members participate at a review of their delivery process for the past 2 weeks. They consider issues, both pro and con, that influenced how much the team got done, as well as what they can do to make that better. This meeting is an example of the principle:

- A. Understand what is doable
- B. Iteration and progression
- C. Avoid Waste
- D. Stimulate collaboration and continuous improvement

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (20)

QUESTION 5

The organization has a history of delivering products that often don't resonate with potential customers. After some discussion, the team decides to address this challenge by developing:

- A. Metrics and KPIs
- B. Personas
- C. Project plan
- D. Customer call center

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (51)

QUESTION 6

The following type of learning and feedback could result in identifying new items for the backlog:

- A. Velocity metrics and retrospective results
- B. Flow metrics and testing results
- C. Burndown chart and management feedback
- D. Impact metrics and stakeholder feedback

Correct Answer: A

QUESTION 7

When teams use relative estimating, an important outcome of this technique is:



- A. Clarity from discussing discrepancies in estimating to uncover assumptions
- B. Consensus with the tech lead on accurate estimates
- C. Eliminating outliers and adopting the most common estimate
- D. Increased velocity by agreeing on higher estimate values

Correct Answer: A

QUESTION 8

The team determines that user stories can help them effectively create the desired outcomes because a well written user story:

- A. Invokes conversation among the team
- B. Is detailed and ready for build activities
- C. Eliminates the need for further conversation
- D. Captures all details about customer needs

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (111)

QUESTION 9

Strategic decision makers are considering large amounts of complex information covering many different areas. To reduce the information to a manageable level of complexity, they decide to use the following:

- A. Reduction
- B. MoSCoW approach
- C. Models
- D. Filtering

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (35)

QUESTION 10

While quality checking the written user stories, the team ensures one of the components included in the attributes of a user story is:

- A. The explanation of the story's cost



- B. The stakeholder responsible for testing
- C. The benefit or business value received by the user when the story is implemented
- D. The title describing the goal of the delivery cycle

Correct Answer: C

Reference: <https://www.yodiz.com/blog/user-story-characteristics-in-agile-scrum-methodology/>

QUESTION 11

A team member has written a full user guide about a feature that has not yet been developed. Shortly before delivery is to start, the feature is dropped. What did the team member forget to value highly?

- A. Following the plan
- B. Detailed processes
- C. Fixed iterations
- D. Working solutions

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (17)

QUESTION 12

Planning horizons are important because they allow an organization to:

- A. Support a structured response supported by all levels of the organization
- B. Sense and respond to their changing environment
- C. Ensure senior management is informed and engaged
- D. Allow management guidance for decision making

Correct Answer: B

In constant and rapidly changing environments, organizations are required to be able to sense and respond to local opportunities and problems without the need to involve the whole organization, while also looking forward at emerging threats and opportunities. These planning horizons provide a framework for the shift in focus that occurs when moving between understanding the long-term strategic needs of the organization and the immediate needs of a customer.

QUESTION 13

The team is open to receiving feedback on the product it's creating and the processes it uses to create those products. Furthermore, they're using this feedback to improve every aspect of the work. This shows the team has embraced the concept of:



- A. Acting on changes while working on the solution
- B. Listening to customers at predefined intervals
- C. Documenting customer driven feedback
- D. Uncovering better ways of delivering solutions

Correct Answer: B

QUESTION 14

The delivery team is:

prioritizing the backlog

focusing on stories that deliver maximum value first

maximizing the work not done.

These demonstrate application of the following agile business analysis principle:

- A. Customer collaboration over contract negotiation
- B. Stimulate collaboration and continuous improvement
- C. Think as a customer
- D. Avoid waste

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member

Copy.pdf (21)

QUESTION 15

At the Initiative Horizon, we see the concept of adaptive planning expressed when a solution owner:

- A. Ensures technical documentation is updated in response to changes
- B. Seeks guidance and direction from senior stakeholders for remaining work
- C. Uses feedback to make decisions about remaining solution components or initiatives
- D. Meets with stakeholders to gather feedback about delivered solution components

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (29)



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