



# EX0-007<sup>Q&As</sup>

Portfolio, Programme and Project Offices? Foundation

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#### QUESTION 1

Which is part of the business governance structure whose requirements MUST be met by the reporting of aP3O?

- A. Senior Management Board
- B. External stakeholders
- C. Component offices within theP3O
- D. HeadofP3O

Correct Answer: A

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#### QUESTION 2

Which tool provides integrated reports for multiple users from a single set of data?

- A. Benefit realization
- B. Facilitated workshops
- C. Complexity modelling
- D. Enterprise PPM solutions

Correct Answer: D

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#### QUESTION 3

Which describes embedded resources delivering finance functions assigned to a temporary Programme Office?

- A. They are permanently assigned to a programme or project
- B. Line management responsibility for them sits within a Programme Office
- C. They use the standards created by a temporary Programme Office
- D. Processes that they will follow are controlled by the finance department

Correct Answer: D

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#### QUESTION 4

Which is a section of the Blueprint?

- A. Business process swimlanes
- B. Information portal



C. Vision Statement

D. Processes (including operational costs and performance levels)

Correct Answer: D

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#### QUESTION 5

What is the definition of a portfolio?

A. The way the business normally achieves its objectives

B. Implementation of related projects to deliver benefits related to the organization's strategic objectives

C. Totality of an organization's investment in the changes required to achieve its strategic objectives

D. Collection of strategic processes that enable the balance of organizational change and business as usual

Correct Answer: C

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#### QUESTION 6

Which of the following statements about how a P3O should integrate with the wider organization are true?

1.

Operates independently of other functions within the organization

2.

Typically relies on dedicated full-time resources to provide financial functions needed

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: D

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#### QUESTION 7

What benefit is provided by the capacity planning for resource management technique?

A. Removes barriers to project delivery caused by lack of resource capacity

B. Provides the relative priority against which to allocate resources to projects

C. Allows individual resources to identify what development they require



D. Connects individuals to allow information to flow between resources

Correct Answer: A

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#### QUESTION 8

Which applies to the Define process in the permanent P3O model lifecycle?

- A. Can commence once the Mandate for change has been received
- B. Will be the same for every P3O implementation, irrespective of the size of the P3O
- C. Requires careful planning to ensure continued alignment with strategic objectives throughout implementation
- D. Is the same as the process used to set up temporary P3Os

Correct Answer: C

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#### QUESTION 9

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

- A. Business process swimlanes
- B. Knowledge management tools
- C. Capacity planning for resource management
- D. P3O Value Matrix

Correct Answer: D

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#### QUESTION 10

Which is a common barrier to be overcome when agreeing a mandate for a P3O?

- A. Carrying out P3M3 assessments
- B. Agreeing the measures to be used to prioritize the portfolio
- C. Agreeing the funding model for a P3O
- D. Documenting processes via business process swimlanes

Correct Answer: C

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#### QUESTION 11



Which is delivered by the Blueprint's information flows?

- A. P3O implementation plan
- B. Management of risk
- C. Principle of management by exception
- D. Realization of benefits

Correct Answer: C

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#### QUESTION 12

Which describes P3O assurance services?

- A. Independent of the programme being assured
- B. Integrated into the programme being assured
- C. Carried out by the delivery support function
- D. Supports Programme Managers in delivery

Correct Answer: A

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#### QUESTION 13

Which is an activity in the implementation lifecycle for a permanent P3O?

- A. Return staff members to operational roles
- B. Run an office through to delivery
- C. Close down a Programme Office
- D. Deliver capability / Realize benefits

Correct Answer: D

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#### QUESTION 14

What types of office does a P3O typically consist of?

- A. Permanent and transitioning
- B. Co-located and centralized
- C. Virtual and decentralized
- D. Permanent and temporary



Correct Answer: D

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**QUESTION 15**

Which is a COE function or service?

- A. Support PPM tools
- B. Support delivery of a specific programme
- C. Provide capacity planning
- D. Align projects to strategy

Correct Answer: A

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