



# Entry Certificate in Business Analysis

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#### **QUESTION 1**

Which business analysis activity ensures that a set of requirements or designs delivers business value and supports the organization\\'s goal and objectives?

- A. Define solution options
- B. Verify requirements
- C. Validate requirements
- D. Define requirements architecture
- Correct Answer: C

Validate requirements ensures that a set of requirements or designs delivers business value and supports the organization/\'s goals and objectives.

#### **QUESTION 2**

Which of the following is a guideline or tool, often provided by third parties, used for defining design options?

- A. Future state description
- B. Traced requirements
- C. Existing solutions
- D. Solution scope
- Correct Answer: C

Existing Solutions: existing products or services, often third party, that are considered as a component of a design option.

#### **QUESTION 3**

Which type of stakeholder is responsible for initiating the effort to define a business need?

- A. Project manager
- B. Regulator
- C. Business analyst
- D. Sponsor

Correct Answer: D



#### **QUESTION 4**

What inputs are required to assess business analysis work and to plan to improve processes?

- A. Business analysis performance assessment and performance objectives
- B. Business analysis approach and performance objectives (external)
- C. Business analysis approach and key performance objectives (internal)
- D. Business analysis approach and metrics and key performance indicators (KPIs)

#### Correct Answer: B

#### **QUESTION 5**

Who is responsible for discovering, synthesizing, and analyzing information within an enterprise?

- A. Project manager
- B. Business analyst
- C. Programmer
- D. Project sponsor
- Correct Answer: B

Business analysts are responsible for discovering, synthesizing, and analyzing information from a variety of sources within an enterprise, including tools, processes, documentation, and stakeholders.

#### **QUESTION 6**

When approving requirements, conflict and issue management is an element used to assist in:

- A. measuring performance indicators.
- B. identifying activities.
- C. obtaining consensus among stakeholders.
- D. performing quality control.

Correct Answer: C

To maintain stakeholder support for the solution, consensus among stakeholders is usually sought prior to requesting approval of requirements.

### **QUESTION 7**

Requirements allocation is an element of which task?



- A. Specify and model requirements
- B. Verify requirements
- C. Define requirements architecture
- D. Define design options

Correct Answer: D

The purpose of Define Design Options is to define the solution approach, identify opportunities to improve the business, allocate requirements across solution components, and represent design options that achieve the desired future state. Requirements allocation is the process of assigning requirements to solution components and releases to best achieve the objectives.

#### **QUESTION 8**

Which element closely describes a business analyst (BA) continually tracking risks for delayed approvals?

- A. Monitor stakeholder engagement
- B. Guide elicitation activity
- C. Communicate business analysis package
- D. Collaborate assigned tasks

Correct Answer: A

#### **QUESTION 9**

Which technique would the business analyst (BA) consider to show the transformation of data?

- A. Sequence diagram
- B. Data flow diagram
- C. Data modelling
- D. Flowchart
- Correct Answer: B

A data flow diagram illustrates the movement and transformation of data between externals (entities) and processes. The output from one external or process is the input to another. The data flow diagram also illustrates the temporary or permanent repositories (referred to as data stores or terminators) where data is stored within a system or an organization. The data defined should be described in a data dictionary.

#### **QUESTION 10**

The requirements elicitation technique used to iteratively validate the needs of stakeholders that interact with the



- application is:
- A. interface analysis
- B. observation.
- C. prototyping
- D. reverse engineering.
- Correct Answer: C
- 4. Elicitation and Collaboration
- 4.2 Conduct Elicitation
- 4.2.6 Techniques

Prototyping: used to elicit and validate stakeholders\\' needs through an iterative process that creates a model of requirements or designs.

#### **QUESTION 11**

Which type of requirements are temporary in nature?

- A. Business requirements
- B. Solution requirements
- C. Stakeholder requirements
- D. Transition requirements

Correct Answer: D

A requirement that describes the capabilities the solution must have and the conditions the solution must meet to facilitate transition from the current state to the future state, but which are not needed once the change is complete. They are differentiated from other requirements types because they are of a temporary nature.

#### **QUESTION 12**

When determining the potential value of a solution, a business analyst (BA) should consider it from the point of view of the:

- A. development team.
- B. testing team.
- C. customer.
- D. business analyst.
- Correct Answer: C



#### **QUESTION 13**

Which of the following techniques would a business analyst (BA) use to conduct elicitation?

- A. Prioritization
- **B.** Reviews
- C. Observation
- D. Estimation
- Correct Answer: C
- elicitation techniques

Reference: https://www.bridging-the-gap.com/elicitation-techniques-business-analysts/

#### **QUESTION 14**

Which elicitation type involves the discovery of information under controlled tests?

- A. Research
- B. Collaborative
- C. Experiment
- D. Workshop
- Correct Answer: C

#### **QUESTION 15**

To ensure that "all requirements and designs align to business requirements" is the purpose of which task?

- A. Conduct elicitation
- B. Verify requirements
- C. Validate requirements
- D. Assess risks

Correct Answer: C

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