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QUESTION 1

Reserve analysis is a tool and technique used in which process?

- A. Plan Risk Management
- B. Plan Risk Responses
- C. Identify Risks
- D. Control Risks

Correct Answer: D

QUESTION 2

The only Process Group that comprises processes that typically occur from the beginning to the end of the project life cycle is:

- A. Planning.
- B. Executing,
- C. Monitoring and Controlling.
- D. Closing.

Correct Answer: C

QUESTION 3

When a backward pass is calculated from a schedule constraint that is later than the early finish date that has been calculated during a forward pass calculation, this causes which type of total float?

- A. Negative
- B. Zero
- C. Positive
- D. Free

Correct Answer: C

QUESTION 4

What important qualities should project managers possess for strategic and business management?

- A. Skills and behaviors related to specific domains of project management



- B. Knowledge and competencies needed to guide and motivate a team
- C. Skills and behaviors needed to help an organization achieve its goals
- D. Expertise in the industry and organization that deliver better outcomes

Correct Answer: C

QUESTION 5

What risk technique is used to quantify the probability and impact of risks on project objectives?

- A. Expert judgment
- B. Risk registry
- C. Risk response planning
- D. Interviewing

Correct Answer: D

QUESTION 6

Which project document is updated in the Control Stakeholder Engagement process?

- A. Project reports
- B. Issue log
- C. Lessons learned documentation
- D. Work performance information

Correct Answer: B

QUESTION 7

Which of the following is an input to Control Scope?

- A. Project schedule
- B. Organizational process assets updates
- C. Project document updates
- D. Work performance information

Correct Answer: D



QUESTION 8

Which process numerically analyzes the effect of identified risks on overall project objectives?

- A. Plan Risk Management
- B. Plan Risk Responses
- C. Perform Quantitative Risk Analysis
- D. Perform Qualitative Risk Analysis

Correct Answer: C

QUESTION 9

Which is an example of Administer Procurements?

- A. Negotiating the contract
- B. Authorizing contractor work
- C. Developing the statement of work
- D. Establishing evaluation criteria

Correct Answer: B

QUESTION 10

Power, urgency, and legitimacy are attributes of which stakeholder classification model?

- A. Salience
- B. Influence/impact
- C. Power/interest
- D. Power/influence

Correct Answer: A

QUESTION 11

A project manager has created an issue log to document issues communicated by project team members during weekly team meetings. This is an input of:

- A. Manage Stakeholder Expectations.
- B. Monitor and Control Risks.



C. Plan Risk Management.

D. Report Performance.

Correct Answer: A

QUESTION 12

Specification of both the deliverables and the processes is the focus of:

A. Change control

B. Configuration control

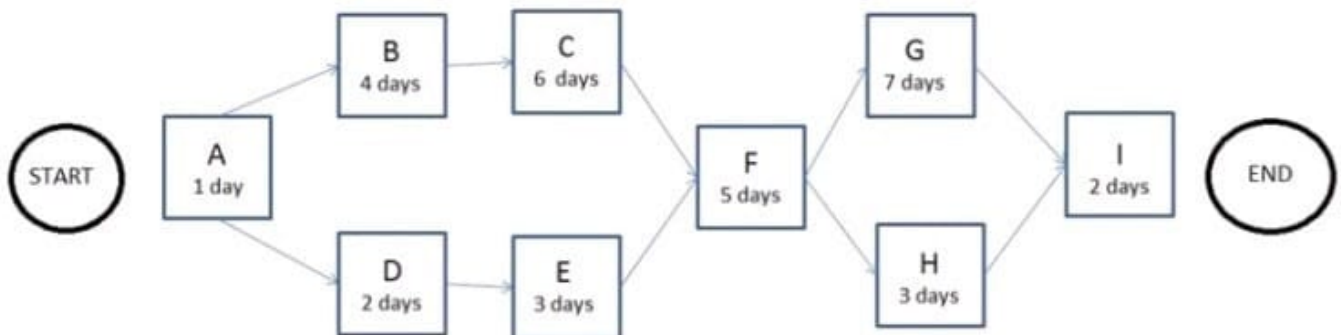
C. Project monitoring and control

D. Issue control

Correct Answer: B

QUESTION 13

The following is a network diagram for a project.



How many possible paths are identified for this project?

A. 3

B. 4

C. 6

D. 7

Correct Answer: B

QUESTION 14

A key benefit of the Manage Communications process is that it enables:



- A. The best use of communication methods.
- B. An efficient and effective communication flow.
- C. Project costs to be reduced.
- D. The best use of communication technology.

Correct Answer: B

QUESTION 15

A project manager providing information to the right audience, in the right format, at the right time is an example of which type of communication?

- A. Efficient
- B. Effective
- C. Push
- D. Pull

Correct Answer: B

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