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EXIN Agile Scrum Master

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QUESTION 1

A company changes to Scrum. This gets some people out of their comfort zone and creates resistance. One way of finding out how to deal with this resistance is looking at the individuals resisting. Suppose that you categorize all individuals into Conservers, Pragmatists and Originators.

What are the best activities to help Pragmatists transition to Scrum?

A. No special activities are necessary, because these people will embrace the change.

B. Provide more prestige or power for the people that resist in order to get them to comply.

C. Provide predictability of the transition process and keep certain best practices.

D. Provide training and run a pilot project that includes these people on the team.

Correct Answer: D

QUESTION 2

How can pair programming help with adopting Agile?

A. It helps recognizing who wrote which code

B. It is beneficial to knowledge transfer

C. It makes development faster and cheaper

Correct Answer: A

QUESTION 3

Sprint planning should result in a commitment on what will be delivered at the end of the Sprint. Who makes this commitment?

A. The Product Owner

B. The Scrum Master

C. The team

Correct Answer: C

QUESTION 4

The Product Owner informs the team that the release will be date-driven.

What kind of buffer for uncertainty is most important to use in this type of release?

A. Budget buffer

B. Feature buffer

C. Padding buffer

D. Schedule buffer

Correct Answer: D

In projects where time is of the essence, a schedule buffer can be implemented. Reference:
https://www.productbookshelf.com/2012/09/agile-estimating-and-planning/

QUESTION 5

When two companies merge, there is often a lack of communication and transparency between locations. What can best be done to reduce the risk of full-scale blow-ups between locations?

A. Establish the `connector role\\' within the team

B. Establish collaborating collocated teams

C. Establish deliberately collocated teams

D. Establish deliberately distributed teams

Correct Answer: A

QUESTION 6

You realize that the most experienced member on your team, who is also the longest- tenured developer in the organization, is a skeptic and resisting the transition to Scrum in small, but important, ways.

What is a good way of overcoming the resistance presented by skeptics?

A. Change the composition of the team

B. Create dissatisfaction with the status quo

C. Provide training and information

D. Reiterate and reinforce the commitment

Correct Answer: D

QUESTION 7

A company is already using Scrum very successfully within the development department. While highly effective Scrum Teams deliver new software increments quickly, these increments are not being delivered fast enough to customers. Releases happen once every 3 months and it takes too much effort to make sure that the releases go smoothly.

What type of framework should this company try to establish?

A. DevOps

B. DSDM

C. Lean

D. Waterfall

Correct Answer: A

QUESTION 8

A Development Team consists of various different roles: analysts, programmers, UX experts, DBA and

systems architects. They are estimating Backlog Items in Ideal Days.

What is the best approach to provide estimates for the Backlog Items?

A. Each role should provide a separate estimate; the Scrum Master integrates them.

B. Ideal days\\' estimation is not feasible in this case; Story Points should be used.

C. The Development Team provides a single estimate for each Backlog Item.

D. The Product Owner will integrate the input on the estimates from each role.

Correct Answer: C

QUESTION 9

Company ABC always works in the following way: The business chooses a set of requirements that it believes will add business value. It communicates the requirements to the IT organization. The IT organization responds back with a plan and estimates of cost and schedule. The business agrees to that plan. The IT organization executes the plan and delivers a product to the business.

What type of framework is company ABC following?

A. DevOps

B. DSDM

C. Lean

D. Waterfall

Correct Answer: B

QUESTION 10

Your company wants to be highly responsive to bug reports or feature requests from your customers. For your customers it is more important to have confidence in the date by which you promise to have a fix than an occasional quick fix.

What part of Scrum allows you to have this predictability?

A. Agile planning

B. The Velocity of the Team

C. Working in strict timeboxes

Correct Answer: C

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