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QUESTION 1

What is a typical contractual risk?

- A. A new handset from a fairly unknown producer was launched by one of our customer what might cause unexpected signalling or non 3GPP conformance.
- B. The wording in the annex of the contract is in contradiction with the main body and might be used by the customer to open up the agreement again to renegotiate conditions.
- C. The only and best technical experts with excellent knowledge about the customer network is on sick leave since few days and might not return for several month.
- D. The customer might postpone the payment of the issued invoices due to liquidity issues communicated in the press.

Correct Answer: B

QUESTION 2

A risk event with a 100% probability of occurrence is...

- A. ...a risk event with a high impact.
- B. ...a problem and triggers the contingency plan.
- C. ...very irritating.
- D. ...an issue and triggers the mitigation plan.

Correct Answer: B

QUESTION 3

What is the formula of the "value of risk" in the quantitative risk analysis?

- A. = (The impact of risk in) * (the probability of occurrence in %)
- B. = (The cost of risk mitigation in) * (the probability of occurrence in %)
- C. = (The risk contingency budget in) / (the probability of occurrence in %)
- D. = (The cost of transferring the risk in) / (the probability of occurrence in %)

Correct Answer: A

QUESTION 4

What does it mean if Schedule Performance Index (SPI) is greater than 1?



- A. Very good progress as the project is ahead of schedule.
- B. Cost Overrun as the rollout is ahead.
- C. Cost Saving as the project will finish earlier.
- D. That deviations in the rollout are impacting the accuracy of cost forecast negatively.

Correct Answer: A

QUESTION 5

Who is responsible to present the project results in the Project Review Meetings?

- A. Project Manager with support of the CPM.
- B. CPM and FandC.
- C. CPM with support of the Project Manager.
- D. Project Controller.

Correct Answer: A

QUESTION 6

What impact can be expected during the execution of projects for which the scope of work is not clearly defined ?

- A. No impact.
- B. Non Conformance costs due to not planned extra works.
- C. Original Project Time Frame cannot be kept due to additional clarification meetings.
- D. Additional Efforts due to intensive Change Management.

Correct Answer: B

QUESTION 7

What is never included in the cost estimate during the bid phase?

- A. 3rd party software support fees.
- B. Cost for project management.
- C. Standard production costs.
- D. Risk mitigation costs.

Correct Answer: D



QUESTION 8

Who is primarily accountable for maintaining the NELLE tool data properly?

- A. Project manager.
- B. COM.
- C. CT FandC.
- D. Care Manager.

Correct Answer: B

QUESTION 9

Which of the following is the basic input needed for the negotiation of a contract with a new subcontractor?

- A. Procurement is responsible to use existing NSN guidelines in the contract.
- B. Clear PO issuance procedures, payment and acceptance terms.
- C. The conditions agreed in the Customer Contract.
- D. Assurance of subcontractor delivery capability in terms of resources and previous performance.

Correct Answer: C

QUESTION 10

What are mandatory steps for Logistics to ship equipment to site?

- A. Sales Order and Site Material Request issued by the project.
- B. Site address and Customer approval.
- C. Civil works completed and TI manager sends delivery request to Logistics.
- D. Purchase Order to subcontractor and Logistic packing list prepared.

Correct Answer: A

QUESTION 11

Which inputs are needed when doing the service demand plan update for a project?

- A. Project organisation chart, rollout schedule and WBS code.
- B. Line organisation chart, needed number of people and needed time frames.



- C. Rollout schedule, needed number of people, needed skills and needed time frames.
- D. Material list, rollout schedule and needed time frames.

Correct Answer: C

QUESTION 12

Customer is responsible for Network Planning but the quality of the Datafill is poor and requires NSN to use own resources to make revisions. What is the best way to manage this additional scope for the project?

- A. Use the information that comes from the Customer as it is, even if the quality is bad, because the Customer has full responsibility on that.
- B. Recommend to the customer how the quality of the Datafill could be improved and agree with customer how to proceed with Implementation. Inform CT of a potential up selling opportunity for Network Planning Services.
- C. Stop integrations until Customer provides a correct Datafill that can be used.
- D. If the corrections to the Datafill are not too many, make the changes and move on with the Rollout.

Correct Answer: B

QUESTION 13

A project got an engineer assigned with a competence level of 3, but should have one with at least a level

4. How does the PM react?

- A. The PM refuses to take the employee and insist on getting an engineer with level 4.
- B. The PM accepts the engineer and sends him to a classroom training.
- C. The PM accepts the engineer and agrees with him on a competence development path within the project.
- D. The PM refuses to take the employee and tries to find an available engineer on the external market.

Correct Answer: C

QUESTION 14

How should 4C planned services costs be updated?

- A. With estimates based on customer PO's.
- B. With estimates based on equipment delivery forecast.
- C. With CPM estimates based on MRA and schedule updates.
- D. With monthly inputs from PM and CPM joint analysis of project planned costs.



Correct Answer: D

QUESTION 15

How frequently is an update of the "Cost Estimation at Completion" required?

- A. Each time there is a change in the scope of work.
- B. Each time there is a change in the schedule or scope of work.
- C. At least once per month, preferably before period end.
- D. Every quarter before PRS(Profitability Reporting System) results are published.

Correct Answer: C

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