Vendor: Pegasystems

Exam Code:PEGACMBB

Exam Name: PRPC Certified Methodology Black Belt Exam

Version: Demo

QUESTION NO: 1

In the SmartBPM methodology, when should project enablement training (role based training) begin? (Choose one)

A. Project Initiation
B. Elaboration
C. Inception
D. None of the above

Answer: A

QUESTION NO: 2

The full scope of the Directly Capturing Objectives (DCO) session is defined as running the Application Profiler during the Inception phase. True or False

A. True
B. False

Answer: B

QUESTION NO: 3

From a flow rule you can see links to what elements of the flow? (Choose four)

A. Various shapes in the flow
B. Requirements
C. Starting models
D. Flow-wide Local Actions
E. Entire flows

Answer: A,B,D,E

QUESTION NO: 4

The following action occurs during all phases of the SmartBPM® Methodology: (Choose one)

A. Quality checks
B. Governance
C. Directly Capturing Objectives
D. All of the above

Answer: D

QUESTION NO: 5

Use case rules can reference or be referenced by which other rules? (Choose 3)

A. Flows
B. Activities
C. Requirements
D. Validation rules
E. Properties

Answer: A,B,C

QUESTION NO: 6

The program roadmap presents the big picture for solution development. This roadmap is divided into _____ which are divided into _____ which are made up of _____. (Choose one)

A. Use cases, slivers, projects
B. Projects, use cases, slivers
C. Use cases, projects, slivers
D. Projects, slivers, use cases

Answer: D

QUESTION NO: 7

It is a best practice to create an inventory of existing objectives, requirements, use cases, and other project artifacts because: (Choose Two)

A. Reusing artifacts saves time and effort
B. These artifacts can be used to enter information into the Application Profiler
C. These artifacts can be used to extract information from the Project Management Framework
D. These artifacts are required to create a new application

Answer: A,B

QUESTION NO: 8

When these artifacts are combined they result in a checklist that shows the business has received the expected value from this application: (Choose two)

A. Objectives
B. Requirements
C. Use cases
D. Project scenarios

Answer: A,B

QUESTION NO: 9

The following processes/tools are used in the Inception phase EXCEPT: (Choose one)

A. Project Plan Template
B. Methodology Alignment Workshop
C. Project Management Framework
D. Test Management Framework

Answer: D

QUESTION NO: 10

All of the following are benefits realized from the SmartBPM® Methodology EXCEPT: (Choose one)

A. Short release cycles ensure maximum value is obtained along the way
B. Strict project management planning and measurement using tollgate milestones
C. Users provide higher quality requirements for subsequent releases after first-hand experience
D. Planning for multiple releases establishes a framework that ensures value gain in the future

Answer: B

QUESTION NO: 11

Which one of the following statements about Directly Capturing Objectives (DCO) sessions is true? (Choose one)

A. One of the basic DCO sessions is the Prep and Crop
B. DCO sessions take place at the beginning of the Construction phase
C. The only rules modified during DCO sessions are requirements and use cases
D. None of the above

Answer: D

QUESTION NO: 12

In which phase of the SmartBPM® Methodology can the Project Management Framework (PMF) be used? (Choose one)

A. Inception
B. Elaboration
C. Construction
D. All of the above
E. None of the above

Answer: D

QUESTION NO: 13

Which of the following is a characteristic of a Prep and Review Directly Capturing Objectives (DCO) session? (Choose one)

A. Team has more time to develop mockups, digest the requirements, and formulate questions
B. Team performs high-level review of all documents in preparation for a DCO session
C. At the end of a DCO session, the team performs a quick review of the captured process flow and UI
D. All of the above

Answer: D

QUESTION NO: 14

Which of the following is a characteristic of a White Board and Review Directly Capturing Objectives (DCO) session? (Choose two)

A. Team has more time to develop mockups, digest the requirements, and formulate questions
B. Team performs high-level review of all documents in preparation for a DCO session
C. At end of a DCO session, team will perform quick review of captured process flow and UI
D. This DCO session needs to be moderated closely

Answer: B,C

QUESTION NO: 15

Which of the following are objectives of Directly Capturing Objectives (DCO) sessions: (Choose one)

A. Ensure teams collaborate on a process so that all aspects are covered
B. To give the business and its delegates an opportunity to clearly articulate business needs
C. To provide a forum for IT, testing, and training resources to validate use cases that affect their areas
D. All of the above

Answer: D

QUESTION NO: 16

In which phase should alerts/logs be reviewed? (Choose one)

A. Elaboration
B. Construction
C. Transition
D. All of the above
E. None of the above

Answer: D

QUESTION NO: 17

Which of the following are artifacts produced in a Directly Capturing Objectives (DCO) session? (Choose one)

A. Draft flows, draft UI, refined requirements, and detailed use cases
B. Draft flows, fully functional UI, requirements, and use cases
C. Flows, fully functional UI, requirements, and use cases
D. None of the above

Answer: A

QUESTION NO: 18

Which of the following factors influence a Go / No-Go decision for the rollout of an application? (Choose three)

A. Performance issues
B. Sliver is too small
C. Many enhancements requests are queued
D. Quality Assurance (QA) results
E. User Acceptance Testing (UAT) results

Answer: A,D,E

QUESTION NO: 19

Which of the following are used for testing and Quality Assurance (QA)? (Choose one)

A. Use cases
B. Project Management Framework
C. Test Management Framework
D. Automated Unit Testing
E. All of the above

Answer: E

QUESTION NO: 20

Following best practices which Directly Capturing Objectives (DCO) tool should be used for Change Management? (Choose one)

A. Application Profiler
B. Test Management Framework
C. Project Management Framework
D. Application Accelerator
E. All of the above

Answer: C

QUESTION NO: 21

When do performance checks using PAL/alert logs begin? (Choose one)

A. Transition
B. Inception
C. Go-Live
D. Elaboration / Construction

Answer: D

QUESTION NO: 22

When is the Phase Readiness checklist not referred to? (Choose one)

A. Each phase
B. Start of a phase
C. End of a phase
D. Only in particular phases

Answer: D

QUESTION NO: 23

Complete the following statement: Preflight is used to determine if the ____. (Choose one)

A. application accelerator can be used to kick start the application development
B. resulting functionality is in scope of the defined use cases
C. rules created for the application are guardrail compliant
D. All of the above

Answer: C

QUESTION NO: 24

The Application Profile gathers detailed information on requirements, use cases, actors, class structure, and flows. True or False

A. True
B. False

Answer: B

QUESTION NO: 25

The Automated Sizing tool enables resources to change the baseline estimates from which the automated estimates are generated. True or false

A. True
B. False

Answer: A

QUESTION NO: 26

A fully functional flow must be generated in a Directly Capturing Objectives (DCO) session to comply with best practices. True or False

A. True
B. False

Answer: B

QUESTION NO: 27

The Test Management Framework (TMF) has the capability to create test scenarios using a wizard. True or False

A. True
B. False

Answer: A

QUESTION NO: 28

What is the recommended frequency and duration for Governance meetings? (Choose one)