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### QUESTION 1

Which of the following are inputs of the Control Scope process? Each correct answer represents a complete solution. Choose all that apply.

- A. Change request
- B. Requirements documentation
- C. Project management plan
- D. Work performance information

Correct Answer: BCD

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### QUESTION 2

You work as a project manager for PassGuide Inc. You are starting a project. Which of the following elements must be included while initiating a project?

Each correct answer represents a complete solution. Choose all that apply.

- A. Comparison of actual project performance against the project management plan
- B. Stakeholder needs analysis
- C. Clarification of the project purpose and justification
- D. Designation of user requirements

Correct Answer: B

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### QUESTION 3

You work as a project manager for PassGuide Inc. You are involved in the cost management work for the project. George, one of the newly joined team members, wants to know the processes involved in the project cost management work. What will you tell George? Each correct answer represents a complete solution. Choose all that apply.

- A. Estimate costs
- B. Control costs
- C. Perform quality assurance
- D. Determine budget

Correct Answer: ABD

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#### QUESTION 4

You are a new Project Manager that has been entrusted with a software development project. You have started building the list of activities and sequencing them for your project schedule model. As part of the activities, you have identified that your project team will need to start resolving the defects that come out of the User Testing, 5 days after the testing starts. Which of the following would be the correct way to represent this logical relationship between the activities?

- A. Finish to Finish Dependency, with constraint to start after 5 days.
- B. Finish to Start Dependency
- C. Start to Start Dependency with 5 days lag.
- D. Start to Start Dependency, with 5 days lead.

Correct Answer: C

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#### QUESTION 5

Which of the following processes is described in the statement below? "It is involved with many kinds of process design and with implementation and improvement to the IT infrastructure and service processes."

- A. Risk Management
- B. Change Management
- C. Configuration Management
- D. Continual Process Improvement Management

Correct Answer: D

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#### QUESTION 6

You work as a project manager for PassGuide Inc. You and your team are working on the probability and impact matrix. You have to determine the importance of risk and prioritize it accordingly.

Which of the following will help you achieve the above task?

- A. Look-up table
- B. Risk register
- C. Risk management plan
- D. Project charter

Correct Answer: A

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#### QUESTION 7



Which of the following is an overlap between tasks that have a dependency?

- A. Mean time
- B. Lead time
- C. Fixed time
- D. Lag time

Correct Answer: B

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#### QUESTION 8

Which of the following processes is performed to develop a detailed description of the project and product?

- A. Initiation
- B. Scope definition
- C. Planning
- D. Scope verification

Correct Answer: B

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#### QUESTION 9

Which of the following are inputs of the Develop project team process? Each correct answer represents a complete solution. Choose all that apply.

- A. Project management plan
- B. Team performance assessment
- C. Project staff assignment
- D. Resource calendar

Correct Answer: ACD

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#### QUESTION 10

You work as a project manager for PassGuide Inc. Your organization has developed a product and is facing problems with current suppliers. Which of the following techniques will help your organization in the above issue?

- A. Checklist analysis
- B. Make-or-buy analysis
- C. Risk analysis



D. Break-even analysis

Correct Answer: B

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#### QUESTION 11

Which of the following ideas should be kept in mind for effective listening? Each correct answer represents a complete solution. Choose all that apply.

- A. Listen with the intent to respond.
- B. Listen to what the person is saying.
- C. Listen with an open mind.
- D. Listen with the intent to understand.

Correct Answer: BCD

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#### QUESTION 12

Ned is the project manager for his organization and he's working with management to define the contents of the quality management plan. Ned is concerned that his current project team will need to be trained on the new software used in the project. He believes that if the project team is not trained on the new software, there will be costly delays and errors within the project execution. What is the term assigned to the costly delays and errors if the project team is not trained on the software?

- A. Cost of nonconformance to quality
- B. Direct costs
- C. Indirect costs
- D. Cost of quality

Correct Answer: A

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#### QUESTION 13

Which of the following contract types is described in the statement below? "This contract type provides no incentive for the contractor to control costs and hence is rarely utilized."

- A. Cost Plus Fixed Fee
- B. Cost Plus Award Fee
- C. Cost Plus Percentage of Cost
- D. Cost Plus Incentive Fee

Correct Answer: C

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#### QUESTION 14

You work as a project manager for PassGuide Inc. You want to include a budget contingency to accommodate the risk of incurring unidentifiable but normally occurring costs within the defined scope. Which of the following processes will help you to accomplish the task?

- A. Cost controlling
- B. Cost budgeting
- C. Cost baselining
- D. Cost estimation

Correct Answer: C

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#### QUESTION 15

You work as a project manager for PassGuide Inc. You are working on a project that has a budget of \$805,000 and you have completed 45 percent of the project work. Due to some errors, however, you have actually spent \$430,000 of the budget. Management wants to know the project's cost performance index. Which of the following values will you report?

- A. 0.87
- B. 0.84
- C. 0.86
- D. 0.80

Correct Answer: B

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