



# TM12<sup>Q&As</sup>

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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### QUESTION 1

Assume you are managing the system testing execution phase of a project.

The system test execution period for that project is scheduled for eighteen weeks and the release date is scheduled at the end of system testing.

During the sixth week of system test execution, at the staff meeting, the project manager informs you that the project deadlines are changed and the release date that is only three weeks ahead.

This new release will not allow the completion of the system tests. Suppose also that you have followed a risk-driven test approach for this project.

Which of the following statements represents the worst way to lead your test team in the next three weeks?

- A. Neglect your management activities and work side-by-side with your test team executing tests.
- B. Considering the executed tests, you should reduce the test coverage back on the risk analysis and adjust downward the priority of the associated risk items.
- C. Convince all the people of your test team that each of them is an important and needed member, and that their contribution is fundamental to the success of the team.
- D. Favor and encourage a proactive attitude where people ask for new tasks as soon as they finish their current tasks.

Correct Answer: A

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### QUESTION 2

Based on the historical data of 5 past and similar projects, you have calculated these average numbers of defects detected in system testing:

for each 10000 LOC (lines of code), 200 defects for each person-month of development team effort, 49 defects

You want to use this information to perform estimation for a new project.

The project manager tells you that he/she has estimated 20000 new LOC for this new project.

Four developers work for four months on this project before system testing.

During system testing, 797 defects are discovered.

Assume that the system test of this new project is using the same amount of work as spent in the past projects.

Based on this information only, which of the following statement is certainly true about this project?

- A. The code for the new project contains a higher defect density than the code of the past projects.
- B. The number of defects found during the system test phase on the new project is approximately proportional to the development team effort.



C. 40000 LOC have been delivered to system testing (against the 20000 LOC planned by the project manager).

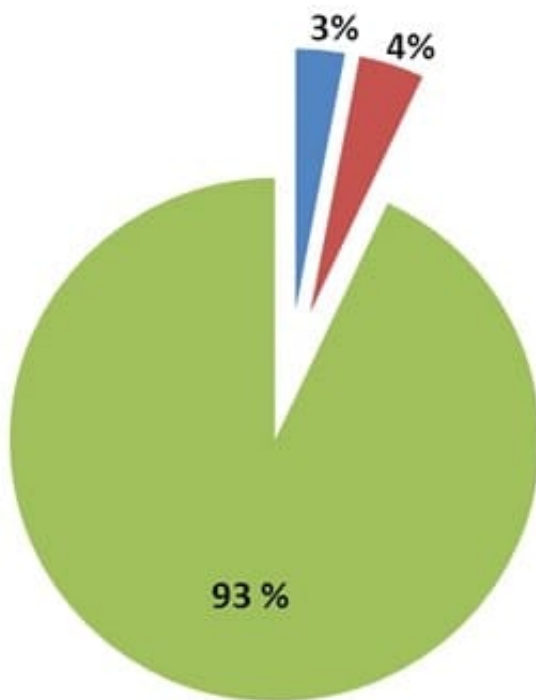
D. More LOC than planned have been delivered to system testing with a higher defect density than the past projects.

Correct Answer: B

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### QUESTION 3

After the presentation, you are asked to explain the chart. Assume you have applied a full risk-based testing strategy.



Which of the following answers would you expect to best describe the pie chart?

A. All the risk items have been covered with tests. No more risk items remain to test.

B. According to the full risk-based testing strategy applied, it is very likely that the highest-risk items, tests and bugs remain in the blue and red areas. Therefore, it is very risky to release the application.

C. Only the lowest-risk items, tests and bugs should remain in the blue and red areas. Therefore, the application can be released at any time subject to management of the items identified in those areas.

D. 97 percent of the risk items has been tested. No open bugs or test failures remain. Only 3 percent of risk items remains to be covered by the remaining test.

Correct Answer: C

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### QUESTION 4

Consider the following list of statements about audits and management reviews:



I. Audits are usually more effective than management reviews at finding defects.

II. Audits and management reviews have the same main goals, the only difference is related to the roles and level of formality.

III. A typical outcome of an audit includes observations and recommendations, corrective actions and a pass/fail assessment.

IV. An audit is not the appropriate mechanism to use at the code review in order to detect defects prior to dynamic testing.

Which of the following statements is true?

A. I and III are true; II and IV are false;

B. II and III are true; I and IV are false;

C. III and IV are true; I and II are false;

D. I, III and IV are true; II. is false;

Correct Answer: C

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#### QUESTION 5

Which one of the following metrics to be produced needs traceability between the test cases and each item in a proper test basis?

A. Requirements coverage

B. Trends in the lag time from defect reporting to resolution

C. Mean time between failures for the system

D. Cumulative number of reported defects versus cumulative number of resolved defects

Correct Answer: A

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