



TM12^{Q&As}

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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QUESTION 1

A chart showing the trend in the lag time from defect reporting to resolution during system testing is also available. The chart shows that the daily closure period is consistently and significantly above the rolling closure period for a long period of the system testing phase.

Almost all defects found during system testing have been related to the system as a whole, not related to single units or integrations issues. Almost all quality risks have been addressed during the unit and integration testing phase and no residual quality risks were present in the integrated system. This has been confirmed by exploratory testing sessions performed during system testing, targeted at finding defects in these quality risk areas.

Based on the given information only, which one of the following areas would you expect to be considered more in the retrospective meeting in order to be improved?

- A. The requirements review
- B. The defect management process
- C. The quality risk analysis process
- D. The system design and architecture design reviews

Correct Answer: B

QUESTION 2

You are the Test Manager of a project that adopts a V-model with four formal levels of testing: unit, integration, system and acceptance testing.

On this project reviews have been conducted for each development phase prior to testing, which is to say that reviews of requirements, functional specification, high-level design, low-level design and code have been performed prior to testing.

Assume that no requirements defects have been reported after the release of the product.

Which TWO of the following metrics do you need in order to evaluate the requirements reviews in terms of phase containment effectiveness? (Choose two.)

- A. Number of defects found during the requirements review.
- B. Total number of defects attributable to requirements found during unit, integration, system and acceptance testing.
- C. Total number of defects found during functional specification review, high-level design review, low-level design review, code review, unit testing, integration testing, system testing and acceptance testing.
- D. Time to conduct the requirements review.
- E. Total number of defects attributable to requirements, found during functional specification review, high-level design review, low-level design review, code review, unit testing, integration testing, system testing and acceptance testing.

Correct Answer: AE



QUESTION 3

You are estimating the effort for the integration testing activities of a new project. Consider the following factors, which can affect that estimation:

- I. Availability of re-usable test systems and documentation from previous, similar projects
- II. Unexpected timing of components arrival
- III. Stability of the integration test team (no turnover)
- IV. Many and geographically distributed sub-teams

Which of the following statements is true?

- A. I and II can negatively affect the estimation III and IV usually favor the accuracy of the estimation effort
- B. II and III can negatively affect the estimation I and IV usually favor the accuracy of the estimation effort
- C. II and IV can negatively affect the estimation I and III usually favor the accuracy of the estimation effort
- D. III and IV can negatively affect the estimation I and II usually favor the accuracy of the estimation effort

Correct Answer: C

QUESTION 4

Which of the following statements describing how identified product quality risks should be mitigated and managed, is true?

- A. The extent of re-testing and regression testing activities should be based on the risk level.
- B. The identification of new risks, the re-assessment of the level of existing risks and the evaluation of the effectiveness of risk mitigation activities should only occur at the very beginning of a project.
- C. Risk mitigation of product quality risks can be effective only after starting test execution.
- D. The priority of the development and execution of tests should not be based on the risk level but only on the likelihood.

Correct Answer: A

QUESTION 5

You can count on well-written requirements, but you can't count on an adequate contribution of the stakeholders to the quality risk analysis. You have to mitigate the insufficient contribution of the stakeholders because the risk-based testing approach shall minimize the product risks. Your test team has one expert tester in security testing.

Which of the following test activities would you expect to be the less important in this context?

- A. Extract from the defect tracking system of the previous project all the security defects and failures, and classify them to support design and execution of specific tests.



- B. Automate all functional and non-functional system tests.
- C. Apply systematic and exploratory testing for integration and system test.
- D. Perform exploratory testing sessions with adequate charters covering security aspects.

Correct Answer: B

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