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QUESTION 1

Which one of the following statements about the history of Scrum is NOT correct?

A. The idea of Scrum was derived from a "rugby" approach, in which "a team tries to go the distance as a unit, passing the ball back and forth."

B. Takeuchi and Nonaka proposed that product development should be like a sequential relay race.

C. Scrum was based on a flexible and all-inclusive product development strategy where the development team works as a unit to reach a common goal.

D. Takeuchi and Nonaka based their approach on manufacturing case studies from various industries.

Correct Answer: B

Takeuchi and Nonaka proposed that product development should not be like a sequential relay race, but rather should be analogous to the game of rugby where the team works together, passing the ball back and forth as they move as a unit down the field. The rugby concept of a "Scrum" (where a group of players form together to restart the game) was introduced in this article to describe the authors\\' proposal that product development should involve "moving the Scrum downfield".

Reference: http://blog.scrumstudy.com/the-story-behind-origin-of-scrum/

QUESTION 2

Scrum can easily be scaled for effective use in large projects with multiple small teams working on the project.

Which of the following facilitates coordination among scrum teams?

A. Scrum of Scrums Meeting

B. Daily Standup Meeting

C. Sprint Review Meeting

D. Sprint Planning Meeting

Correct Answer: A

There are a lot of people who say "Scrum can be used to improve the team productivity but is not scalable". In fact, it can easily be scaled for effective use in large projects. Multiple Scrum Teams can be formed to work on the project where the Scrum Team size exceeds ten people. The Convene Scrum of Scrums process facilitates coordination among the Scrum Teams, enabling effective implementation in larger projects. Multiple Scrum Teams work in parallel in large projects, making it necessary to synchronize and facilitate the flow of information and enhance communication. The Convene Scrum of Scrums is the process ensuring this synchronization. The various Scrum Teams are represented in this meeting and the objectives are to provide updates about progress, discuss challenges faced during the project, and coordinate activities.

Reference: http://blog.scrumstudy.com/scalability-of-scrum-scrum-of-scrums/

QUESTION 3

The Scrum Master must ensure that a sustainable pace is maintained throughout every Sprint. What does sustainable pace mean in the context of Scrum?

A. Effort spent in each Sprint increases gradually, as the team gains momentum to deliver.

B. Effort spent in each Sprint decreases gradually, as the team becomes more familiar with the expected deliverables.

C. Effort expended in the present Sprint is similar to the effort spent on the previous Sprints, and is a comfortable pace for the team.

D. Effort spent in the Sprint is directly proportional to the cost incurred in the Sprint.

Correct Answer: B

Reference: https://www.sciencedirect.com/topics/computer-science/sprint-backlog

QUESTION 4

The senior management of a multi-national company undertakes turnkey projects. To provide better value to customers, the senior management wants to implement Scrum in the organization. Which of the following is NOT a Scrum principle that can be used as a selling point to illustrate the benefits of Scrum to customers?

A. Self-organization.

B. Collaboration.

C. Value-based Prioritization.

D. Theoretical process control.

Correct Answer: D

Reference: http://blog.scrumstudy.com/6-main-principles-of-scrum-methodology/

QUESTION 5

Which of the following statements on Risk Management in a Scrum project is INCORRECT?

A. The iterative nature of Scrum with its rapid turnaround time and feedback cycles allows for early detection of failures.

B. Risks can be managed only at the project level, even if they are related to or originate in portfolios or programs.

C. Risk Burndown Charts aye an important tool for communicating information related to risks to the Stakeholders.

D. Risk is largely minimized in Scrum due to the flexibility in adding or modifying requirements at any time in the project lifecycle.

Correct Answer: B

Reference: http://blog.scrumstudy.com/how-scrum-framework-minimizes-risks-threats-in- projects-2/

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