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QUESTION 1

ChemCo Ltd has initiated a project to consider changes in its pension scheme.

Paul works in the marketing department and is enrolled in the pension scheme. He has been invited to attend a pension scheme project session designed to elicit requirements, understand opinions on the level of service, and consider how it could be improved in the future. On arrival at the session, Paul recognizes people from other departments, who are all customers of the pension scheme.

In which type of session is Paul about to participate?

A. Activity sampling

B. Focus group

C. Scenario analysis

D. Workshop

Correct Answer: B

QUESTION 2

A project team has decided that it wishes to adopt an agile/iterative approach to a development project.

The following principles have been agreed upon to guide the selection of elicitation techniques:

1) We will embrace the evolutionary and re-factoring principles of iterative development in our approach to

requirements elicitation.

2) We need to build a broad (but basic) understanding of how teams work together in the current business

situation.

3) We need to build strong personal relationships to ensure we can instil empowerment and collaboration

in the team.

Which of the following sets of elicitation techniques would support all these principles?

A. Interviews, prototyping, scenario analysis.

B. Interviews, workshops, observation.

C. Prototyping, scenario analysis, document analysis.

D. Scenario analysis, observation, survey.

Correct Answer: B

QUESTION 3

A business analyst has interviewed project stakeholders and has a robust list of requirements.

At which stages in the requirements engineering framework would he check that these requirements support the business objectives defined at the start of the project?

A. Analysis and validation

B. Elicitation and analysis

C. Elicitation and documentation

D. Validation and documentation

Correct Answer: B

QUESTION 4

During his yearly appraisal, a member of the sales team is given the following feedback:

\\'Your approach to your sales target has been successful, but you have not applied the approach widely enough. Your target for next year is to use your recent experience to double your sales- this will ensure your contribution is in line with the team\\'s increased target\\'.

After discussion, this target is agreed on and is added to his written appraisal.

The organization recognizes four facets of knowledge: A) Individual B) Corporate C) Explicit D) Tacit

Which combination describes the appraisal target given above?

A. A and C

B. A and D

C. B and C

D. B and D

Correct Answer: D

QUESTION 5

A business analyst is concerned that the project team may not have a consistent understanding of the requirements set, as project team members have been working on their own individual tasks. He wants to ensure that the whole team is on track and is willing to take the time needed to achieve this. He does not want to involve business stakeholders, nor embarrass any of the project team.

To begin the process of improving team understanding, he wants to hold a meeting to explain and present his understanding of the requirements to the team, and to hear their thoughts and ideas about his work so far.

Which of the following approaches to requirements validation will he be using?

A. Formal review

B. Peer review

C. Structured walkthrough

D. Technical review

Correct Answer: D

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