

PRINCE2-PRACTITIONER Q&As

PRINCE2 Practitioner

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QUESTION 1

DRAG DROP

BUSINESS CASE

Here are three statements from the business case for the Health and Safety Project.

Under which heading in the business case (A-F) should they be recorded?

Choose only one heading for each statement. Each heading can be used once, more than once, or not at all.

Select and Place:

New legislation relating to health and safety improvements on construction sites has been published.	Reasons
The Finance Director will release the project funds.	Business options
ABC's revenue will increase by 5%.	Expected benefits
	Expected dis-benefits
	Timescale
	Costs
orrect Answer:	Reasons
orrect Answer:	New legislation relating to health and safety
orrect Answer:	- 100 MD 30 MD 42 A D D MD
orrect Answer:	New legislation relating to health and safety improvements on construction sites has been published
orrect Answer:	New legislation relating to health and safety improvements on construction sites has been published ABC's revenue will increase by 5%.

QUESTION 2



HOTSPOT

Lines 1 to 6 in the table below consist of an assertion statement and a reason statement For each line identify the appropriate option, from options 1 to 6, that applies. Each option can be used once, more than once or not at all.

Hot Area:

	Assertion		Reason	
1	The label design competition should be planned and managed as two management stages.	True-False	A decision can only be made by the Project Board at the end of a management stage.	True-False
2	Quality tolerances allocated to the photos can be used to remedy a forecast threat to time tolerance.	True-False	Any forecast threat to time tolerance should first be resolved by use of any available quality tolerance.	True-False
3	A suitable point for a stage boundary would be after the production cost forecast has been produced.	True-False	A stage boundary represents a go/no go decision point.	True-False
4	With +1 week 1-2 weeks time tolerance, the project is permitted to finish two weeks later than 30 November.	True-False	A negative project time tolerance indicates the total permissible delay to a project schedule before an exception situation occurs.	True-False
5	If the project is forecast to exceed the cost tolerance of +£6k, the Project Manager should send an Exception Report straight to corporate management.	True-False	If the forecast is for project tolerances to be exceeded, the Project Board no longer has the authority to continue with the project.	True-False
6	The production cost forecast should be reviewed by the Project Board during the Directing a Project process to determine whether the project should continue.	True-False	The Project Board reviews all products at the end of each stage.	True-False

Correct Answer:



	Assertion		Reason	
1	The label design competition should be planned and managed as two management stages.	True-False	A decision can only be made by the Project Board at the end of a management stage.	True-False
2	Quality tolerances allocated to the photos can be used to remedy a forecast threat to time tolerance.	True-False	Any forecast threat to time tolerance should first be resolved by use of any available quality tolerance.	True-False
3	A suitable point for a stage boundary would be after the production cost forecast has been produced.	True-False	A stage boundary represents a go/no go decision point.	True-False
4	With +1 week 1-2 weeks time tolerance, the project is permitted to finish two weeks later than 30 November.	True-False	A negative project time tolerance indicates the total permissible delay to a project schedule before an exception situation occurs.	True-False
5	If the project is forecast to exceed the cost tolerance of +£6k, the Project Manager should send an Exception Report straight to corporate management.	True-False		True-False
6	The production cost forecast should be reviewed by the Project Board during the Directing a Project process to determine whether the project should continue.	True-False	The Project Board reviews all products at the end of each stage.	True-False

QUESTION 3

The Health and Safety Training Project is part of a programme of strategic expansion, which is important for ABC Company\\'s continued operation. At the end of stage 2, the estimated project costs are greater than the expected benefits in the

business case. The project board has reviewed the situation and asked programme management to decide whether the project should be closed prematurely.

Is this an appropriate application of the `manage by stages\\' principle, and why?

- A. Yes, because decisions about closure should be escalated to programme management, unless otherwise instructed.
- B. Yes, because the project board should escalate significant decisions to programme management.
- C. No, because this contradicts the `manage by exception\\' principle.



D. No, because the project board should decide whether to continue with the project.

Correct Answer: A

QUESTION 4

HOTSPOT

The information in Column 1 may be entered in the Product Description for the chosen label design. Column 2 is a list of the quality headings (excluding Quality Method) in a Product Description. For each entry in Column 1 decide if it should

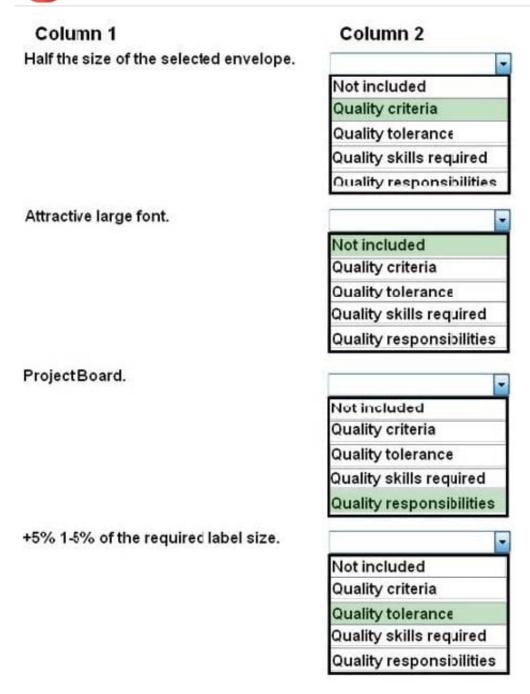
be included in the Product Description headings shown and select the heading from Column 2 under which it should be recorded.

Drop down the right answer.

Hot Area:

Column 2 Column 1 Half the size of the selected envelope. Not included Quality criteria Quality tolerance Quality skills required Quality responsibilities Attractive large font. Not included Quality criteria Quality tolerance Quality skills required Quality responsibilities ProjectBoard. Not included Quality criteria Quality tolerance Quality skills required Quality responsibilities +5% 1-5% of the required label size. Not included Quality criteria Quality tolerance Quality skills required Quality responsibilities

Correct Answer:



QUESTION 5

DRAG DROP

The project is in stage 2. The project manager has heard that a competitor may launch a similar e-learning course much sooner than ABC Company. There is a threat that the earlier launch of a competitor\\'s course may reduce the profitability

of ABC Company training courses.



Here are three responses to this risk.

Which risk response type (A-F) are they?

Choose only one response type for each risk response. Each response type can be used once, more than once, or not at all.

Select and Place:

Record the risk in the risk register and monitor the competitor's activities.

Deliver the health and safety training course earlier than originally planned.

Continue with the delivery of the project, as planned, because ABC Company's courses are believed to be on higher quality.

Accept the risk

Prepare contingent plans

Enhance an opportunity

Correct Answer:



Avoid a threat	Accept the risk
	Prepare contingent plans
Transfer the risk	Reduce a threat
Enhance an opportunity	

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