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### QUESTION 1

The 'e-learning course' is being delivered by an external consultancy. The consultancy completed work on the 'accredited e-learning course' during stage 3. However, the 'delivered pilot courses' includes piloting of the e-learning course. As a result, the external consultancy is required to do further work as part of the 'finalized materials'.

When should the external consultancy close their project, and why?

- A. When ABC Company closes the Health and Safety Training Project, because ABC Company's project manager should recommend project closure
- B. When ABC Company closes the Health and Safety Training Project, because project closure should be planned by ABC Company's project manager
- C. When the 'finalized materials' have been approved, because the external consultancy's business case is separate from ABC Company's business case
- D. When the 'finalized materials' have been approved, because the external consultancy should complete its contractual activities before closing

Correct Answer: D

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### QUESTION 2

#### CLOSING A PROJECT

The Health and Safety Training Project is part of a strategic program for ABC. The updated benefits management approach needs to be checked when the products are being handed over. This check should ensure that it includes appropriate

activities to assess whether the actual course sales meet the agreed forecast in the business case.

Which role should undertake this review as part of the 'closing a project' process?

- A. Program management.
- B. Project board.
- C. Project manager.
- D. Project assurance.

Correct Answer: C

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### QUESTION 3

During stage 3 the 'amended course booking procedures' are being delivered using an agile delivery approach. The work package has a fixed time and cost. There are three sprints during the stage and the prioritized products will be handed over in a phased manner throughout the stage. As part of the 'report management stage end' activity, the



project manager identified some follow-on action recommendations relating to the maintenance of the booking procedures that had been handed over.

Is this an appropriate action, why?

- A. Yes, because time and cost are fixed therefore scope should be prioritized and flexed
- B. Yes, because the users have taken on ongoing ownership of the products handed over
- C. No, because the project manager should ensure that all planned products have been created
- D. No, because the user acceptance should have been obtained at the end of each of the sprints

Correct Answer: D

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#### QUESTION 4

While capturing previous lessons, the Project Manager discovered several interesting facts about outsourcing.

Which fact is an appropriate lesson for the Outsourcing project?

- A. Outsourcing is a growth industry and is being implemented by many private sector organizations.
- B. Four other government departments are also considering outsourcing some of their business functions next year.
- C. Contracts with service providers should include the timescale within which readiness for service is expected following the transfer of equipment and staff.

Correct Answer: C

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#### QUESTION 5

**HOTSPOT** Using the Product Summary and Product Breakdown Structure provided as additional Information for this question In the Scenario Booklet, answer the following question. Column 1 is a list of some of the entries in the product breakdown structure. Determine whether each entry in Column 1 has been correctly shown in the product breakdown structure. Select from Column 2 the appropriate statement that

correctly describes that entry. Each selection from Column 2 can be used once, more than once or not at all.

Hot Area:



Column 1	Column 2
Production cost forecast	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>
Tariff of mailing costs	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>
Photo design ideas	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>
Accounts information	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>
Monthly calendar displays	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>
Label design	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>
Select photos	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>

Correct Answer:



Column 1	Column 2
Production cost forecast	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>
Tariff of mailing costs	<div><div></div><div>External product incorrectly shown</div><div>Internal product incorrectly shown as an external product</div><div>NOT a product</div><div>Correctly shown entry</div></div>
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