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QUESTION 1

Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional intonation for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional

photographer produced the photo session schedule based on the operational staff schedule. The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the ?00 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the Budgets section?

A. Amend entry 15 because it should also include the cost of management activities.

B. Delete entry 16 because timescales should NOT be shown under the heading of budgets.

C. Delete entry 17 because the risk budget should be shown in the Risk Management Strategy.

D. Add \\'Change budget - ?00\\'.

E. Add \\'Cost tolerance - +?k 1-?k

Correct Answer: AD

QUESTION 2

DRAG DROP

DIRECTING A PROJECT

Here are three actions that are carried out as part of the \\'directing a project\\' process.

During which activity (A-E) should the action occur?

Choose only ONE activity for each action. Each activity can be used once, more than once, or not at all.

Select and Place:

Authorize initiation

Authorize the project

Authorize a stage or exception plan

Give ad-hoc direction

Authorize project closure

- ▪ — ▪ — ▪ — ▪ — ▪ — ▪ — ▪ — ▪ — ▪ — ▪ — ▪ — ▪ — ▪ — ▪

Approve the request for a communications expert to help with the preparation of the communication management approach to ensure that ABC Company's existing customers are engaged throughout the project

Review whether the project delivered the 'capability to deliver health and safety training' within the cost and time tolerances originally specified in the PID

Advise the project manager of a change in ABC Company's approach to course delivery that will affect the 'classroom-based training materials'

Correct Answer:

Authorize initiation

Authorize the project

Authorize a stage or exception plan

Authorize project closure

Give ad-hoc direction

QUESTION 3

Which statement applies to the Records section?

A. Delete entry 6 because this information should be included in Stage or Team Plans.

B. Move entry 6 to the Reporting section because the information should be used to report on quality activities.

C. Delete entry 7 because this should be included in the Configuration Management Strategy.

D. Delete entry 8 because the results of quality reviews are recorded in the Quality Register.

Correct Answer: C

QUESTION 4

The \'training venue specifications\' work package is now complete. All products have been approved by the Training Delivery Manager, as specified. The work package noted that the Training Delivery Manager should be sent the completed products. Therefore, the team manager sent the products to the Training Delivery Manager without notifying the project manager, and updated the team plan to reflect that the work package has been delivered and no further work is required.

Has the team manager completed the required actions for the \'deliver a work package\' activity, and why?

A. Yes, because the team manager followed the procedure for completed products defined in the work package

B. Yes, because the Training Delivery Manager was the named approver in the product descriptions

C. No, because the team manager should update the configuration item records before the work package is complete

D. No, because the project manager should be notified in order to update the configuration item records

Correct Answer: D

QUESTION 5

During stage 3 work on the \'planned pilot courses\' is underway. The costs of the \'delivered pilot courses\' have been re-estimated as part of this work. The costs are significantly higher than originally estimated. Who should review how these costs will affect the business case, and why?

A. Project assurance, because they should ensure continued alignment of the project with corporate standards

B. Project assurance, because they should be involved in assessing the impact of changes on the business case

C. Project support, because they should ensure that the business case is baselined and kept under change control

D. Project support, because they should advise the project manager of any changes that will affect the business case

Correct Answer: D

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