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### QUESTION 1

Which 2 statements explain why the Purchasing Manager should be appointed as a Senior Supplier for this project?

- A. He is responsible for the organization's procurement activities.
- B. He is responsible for the performance of supplier contracts.
- C. He was an engineer and worked in that area before taking up his current position.
- D. He can influence the external supplier's Business Case.
- E. He is not appropriate for the role of Executive or Senior User.

Correct Answer: AB

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### QUESTION 2

During the initiation stage, the executive decided to appoint a change authority because a large number of small changes were expected. The executive wanted to restrict the cost of any single change that the change authority will be allowed to authorize. As a result, the change authority will only be allowed to authorize requests for change that require no more than 2 days of effort with the associated cost.

Is this an appropriate action, and why?

- A. Yes, because there are typically limits for any single change applied within the change budget
- B. Yes, because the change budget should be agreed when setting up the project controls
- C. No, because it is the project board that is responsible for approving requests for change
- D. No, because cost tolerance should be used to fund work that costs a small amount more than expected

Correct Answer: B

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### QUESTION 3

DRAG DROP

CONTROLLING A STAGE

The project is now in stage 2 and work on the 'training venue specifications' work package is underway. This work package includes a phased handover of any completed products to the Training Delivery Manager. The work is running behind

schedule and over budget.

Here are three actions that are carried out as part of the 'controlling a stage' process.



Select and Place:

### Capture and examine issues and risks

Hand over approved products within the 'training venue specifications' work package to the Training Delivery Manager who will keep these products up to date

Correct Answer:



### QUESTION 4

Which 2 alternative actions apply to the proposed business assurance for this project?

- A. Remove because he will be impacted by the project and therefore represents a user.
- B. Replace with 'Project Manager' because this is a simple project that does not require additional business assurance.
- C. Add Outcome Consultants' because they carried out the feasibility study.
- D. Add 'Director of Finance Division' because she is responsible for checking that any supplier and contractor payments are authorized.
- E. Retain because he is familiar with the Ministry of Food Hygiene business strategy, the business level risk assessment and the Business Case standards.

Correct Answer: DE

### QUESTION 5



While deciding on how the work of the project should be approached the following were considered.

Which statement is appropriate for inclusion in the project approach heading in the Project Brief?

- A. The Project Manager will involve the selected service provider in the creation of the Stage Plan for stage 4.
- B. New up-to-date software will be obtained to produce the graphical sections of the Project and Stage Plans.
- C. The detailed designs (future process, systems, operating and organization models) will be based on the existing high-level designs.

Correct Answer: C

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