



# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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#### QUESTION 1

A new project's goal is to replace an existing system. What is an input into solution evaluation and decision making in this context?

- A. Cost-benefit analysis of the existing system
- B. New solution design specification
- C. Customer metrics on the existing system
- D. Technical readiness of the development team

Correct Answer: A

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#### QUESTION 2

During the project execution phase, the client requests the addition of a new feature. Which of the following would allow the business analyst to determine the impact for the specific requirement change?

- A. Requirements management tool
- B. Requirements traceability matrix
- C. Requirements cards
- D. Requirements baseline

Correct Answer: A

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#### QUESTION 3

A company wants to procure a tool to improve customer satisfaction and loyalty. Which of the following documents would provide basis for analyzing vendor products?

- A. Business case
- B. Project charter
- C. Survey
- D. Storyboard

Correct Answer: B

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#### QUESTION 4

In the first few weeks after a large implementation of a new web-based application, a critical report failed. Further investigation determined that a worker had been using a field that was not supposed to be used. This issue was not



identified in testing.

Which technique could have prevented this problem from occurring?

- A. Prototyping
- B. Use cases
- C. Document analysis
- D. Diagrams

Correct Answer: B

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#### QUESTION 5

The business managers had clearly stated that the delivered website must simultaneously accommodate millions of users around the globe. However, within the first week of the production launch, the website crashes frequently.

This situation could have been averted if:

- A. critical business requirements were accommodated and tested.
- B. essential product requirements were captured and tested.
- C. quality attributes were captured and tested.
- D. nonfunctional requirements were identified and tested.

Correct Answer: A

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