



# PMI-ACP<sup>Q&As</sup>

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#### QUESTION 1

Typically calculated in story points, this is the rate at which the team converts "Done" items in a single Sprint:

- A. Burndown rate
- B. Burn-up rate
- C. Velocity
- D. Capacity

Correct Answer: C

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#### QUESTION 2

A product owner adds a 21-point, high-priority story to a sprint backlog. The team is concerned that it cannot be completed during the current sprint. What should the team do?

- A. Advise the product owner that the story will have to wait until the next sprint.
- B. Work extra hours to complete the story and satisfy the customer's requirements.
- C. Break down the story into smaller increments and negotiate other stories on the sprint backlog.
- D. Increase the length of the sprint to accommodate the story.

Correct Answer: C

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#### QUESTION 3

During a project meeting, a team is faced with a difficult decision. After discussion and deliberation, the project leader makes the final decision and ends the discussion. This causes a team member to withdraw from future collaboration.

How could the project leader have avoided this?

- A. Led by example by encouraging the team to engage in consensus-driven decision making
- B. Iterated the need for agile teams to make quick decisions, then followed up with that team member
- C. Empowered a team member to facilitate decision making, then made a final decision on behalf of the team
- D. Refrained from participating in the team's decision-making process, except to document and communicate results

Correct Answer: B

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#### QUESTION 4

During an iteration review, the agile team asserts that a product is complete because development and review were



finished. The product owner disagrees, since the product has not been tested. What should the agile practitioner do?

- A. Work with the agile team and product owner to agree on the definition of done
- B. Ask the project sponsor to determine whether the product is completed
- C. Plan another review after the product has been tested
- D. Add testing to the backlog, and have the product owner reprioritize

Correct Answer: A

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#### QUESTION 5

Which three criteria should be looked at when setting iteration length?

- A. Time needed to complete a user story, time needed to build and test the stories, and product team acceptance of the stories
- B. Timeframe in which the stories must be released, the cost to deliver the features to market, and product team acceptance of the stories
- C. Delivering chunks of user-valued functionality, time needed to build and test the stories, and product team acceptance of the stories
- D. Features that categorize the product, the time needed to complete the features, and the cost to deliver the features to market

Correct Answer: B

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