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QUESTION 1

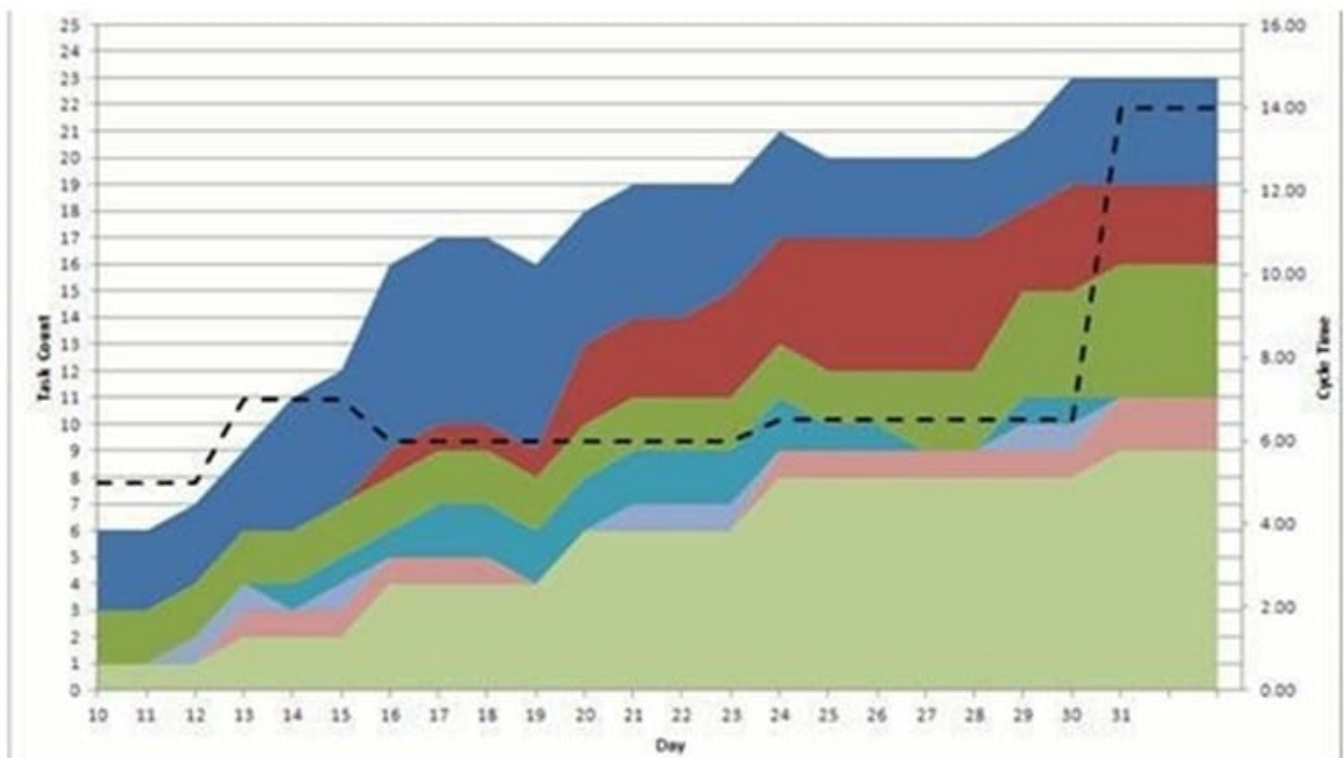
Incremental delivery means:

- A. Deliver nonfunctional increments in the iteration retrospectives.
- B. Release working software only after testing each increment.
- C. Improve and elaborate our Agile process with each increment delivered.
- D. Deploy functional increments over the course of the project.

Correct Answer: D

QUESTION 2

The following is a picture of which of the following Information Radiators?



- A. Burndown Chart
- B. Kanban Tracking System
- C. Cumulative Flow Diagram
- D. Burnup Chart

Correct Answer: C



QUESTION 3

On a team new to Scrum, two team members are disrupting the daily standup with a side conversation. The ScrumMaster should:

- A. wait until the standup is over and then talk to the disruptive team members.
- B. immediately intervene to remedy the disruptive situation.
- C. record the issue and then raise the issue at the Sprint Retrospective.
- D. wait for the empowered, self-organizing team to resolve the issue.

Correct Answer: B

QUESTION 4

A company has decided to combine two similar products consisting of multiple teams into one product. Engaged customers want to know how the company is looking at re-organizing its teams.

What strategy should be employed to re-organize the teams?

- A. All the teams from both products should be simultaneously called together and allowed to completely self-managed
- B. Teams that worked on similar components in the separate products should be combined to minimize disruption and capitalize on synergies
- C. After grouping individuals by role, multi-discipline teams should be created that are comprised of one member from each role
- D. Features should be prioritized and then teams should be organized around those priorities

Correct Answer: C

QUESTION 5

For a critical project, a new team has been formed from various departments. The project manager should start team building by:

- A. Creating a project charter, documenting roles and responsibilities of each member, and sending it to the team members.
- B. Taking the team offsite for icebreaker sessions and other activities to ensure team members get to know each other.
- C. Assembling the team and discussing roles and responsibilities of each member on the team.
- D. Assembling the team and asking the members to achieve a milestone in a small iteration.

Correct Answer: C



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