



# PK0-005<sup>Q&As</sup>

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### QUESTION 1

The project sponsor has cut the resources required for project completion. The project manager cannot complete the project without additional resources. Which of the following should the project manager do to obtain the resources?

- A. The project manager should identify and document the reasons for the additional resources in a change request.
- B. The project manager should hire additional resources temporarily to complete the project.
- C. The project manager should terminate the project until additional resources are added to the project.
- D. The project manager should ask the project team members to take on more tasks to complete the project on time.

Correct Answer: A

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### QUESTION 2

A key stakeholder recommends to a senior developer that a new feature be added. The new feature is not part of the current requirement documentation. Which of the following is MOST likely happening?

- A. Scope creep
- B. Collecting requirements
- C. Decision-making
- D. Project change

Correct Answer: A

Scope creep is a phenomenon that occurs when the scope of a project gradually increases over time. This can happen for a variety of reasons, such as:

Changes in requirements: Stakeholders may change their minds about what they want the project to deliver.

New opportunities: The project team may identify new opportunities that they want to pursue.

Unforeseen circumstances: Things may not go as planned, and the project team may need to make changes to the scope in order to stay on track.

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### QUESTION 3

During a project assessment, a project manager determines the initial project cost estimates were incorrect, and there is not enough budget left, including reserves, to complete the project. Which of the following actions should the project manager take?

- A. Alert the project sponsor of the situation.
- B. Contact the customer and request more funding.
- C. Announce the project will end early due to lack of funds.



D. Attempt to save money in downstream activities.

Correct Answer: A

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#### QUESTION 4

A project has been initiated to provide insurance forms for a company. A constraint for this project is that the insurance commission in each state where the company underwrites has to approve each form. Which of the following compliance considerations BEST describes this scenario?

- A. Regulatory impacts
- B. Environmental impacts
- C. Organizational impacts
- D. Sensitive data types

Correct Answer: A

This aligns with regulatory impacts, as it pertains to compliance with legal and regulatory requirements specific to the insurance industry and the approval processes mandated by the insurance commissions. Regulatory impacts refer to the effects of adhering to laws, regulations, and standards that apply to a particular project or organization.

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#### QUESTION 5

Which of the following would be the MOST beneficial to determine whether a project has met the defined objectives?

- A. Schedule variance
- B. Cost variance
- C. Work breakdown structure
- D. Key performance indicators

Correct Answer: D

Key performance indicators (KPIs) are the most beneficial tools for assessing whether a project has met its defined objectives. KPIs are specific, measurable metrics that are aligned with the project's goals. They provide a clear and quantitative way to evaluate project performance and determine whether the project has achieved its intended outcomes. While schedule variance and cost variance are important measures, KPIs offer a more comprehensive view of the project's success in meeting its objectives.