



PK0-004^{Q&As}

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QUESTION 1

A project sponsor would like the status of a key deliverable at the first project milestone.

Which of the following is a characteristic of a milestone?

- A. Ongoing
- B. Resource assigned
- C. High cost
- D. Zero duration

Correct Answer: D

Explanation:

Milestones are typically major accomplishments of the project and mark the completion of major deliverables or some other key event in the project. For example, approval and sign-off on project deliverables might be considered milestones. Other examples might be the completion of a prototype, functional testing, contract approval, and so on.

A milestone is typically denoted on a project schedule as an event that is achieved once all the deliverables associated with that milestone are completed and it has a duration of zero.

QUESTION 2

Given the table below for a house construction project: The table above is an example of which of the following project artifacts?

1.0 Planning	2.0 Define requirements	3.0 Determine vendor	4.0 Design house	5.0 Determine supplies
	2.1 Write vendor requirements	3.1 Research potential vendors	4.1 Draft blueprint	5.1 Make a supply
	2.2 Write business requirements	3.2 Contact vendors for interest	4.2 Finalize blueprint	
	2.3 Prioritize requirements	3.3 Review vendor bids		

- A. Project plan
- B. SOW
- C. WBS
- D. RTM
- E. RBS
- F. Status report



Correct Answer: E

QUESTION 3

An outsourced project team member approaches the project manager and complains that the contract does not permit overtime. The project manager had fast-tracked tasks that require additional hours. Which of the following documents did the project manager fail to reference?

- A. MOU
- B. MOA
- C. SOW
- D. SLA

Correct Answer: B

QUESTION 4

Gas prices were included in the cost baseline for a transportation and hauling project. Although the estimates used to create the baseline were based on historical data, which of the following should the project manager consider as a root cause for potential issues with cost overruns?

- A. Requirements
- B. Lessons learned
- C. Budget
- D. Environment

Correct Answer: C

QUESTION 5

Several team members report that meeting objectives are not being met.

Which of the following documents would a project manager create to make team meetings more effective? (Choose two.)

- A. Create an SOW prior to each meeting and adhere to it.
- B. Create a meeting agenda prior to each meeting and adhere to it.



- C. Create a lessons learned list prior to each meeting and adhere to it.
- D. Create a project charter prior to each meeting and adhere to it.
- E. Create an action item list during the meeting and adhere to it.
- F. Create a corrective action plan prior to each meeting and adhere to it.
- G. Create a WBS prior to each meeting and adhere to it.

Correct Answer: BE

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