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QUESTION 1

You have been assigned as the manager for a major transformation portfolio in your company. You have a new direction in sight and you need to work with the team to attain the end goal and achieve the expected strategy. You have just finalized managing the strategic change and you are expected to present the following documents:

- A. Portfolio Strategic Plan update, Portfolio Roadmap update, Portfolio Charter update, Portfolio Process Assets update, Portfolio update
- B. Portfolio Strategic Plan update, Portfolio Management Plan update, Portfolio Roadmap update, Portfolio Charter update, Portfolio Process Assets update, Portfolio update
- C. Portfolio Strategic Plan update, Portfolio Roadmap update, Portfolio Charter update, Portfolio Process Assets update, Organizational Process Assets update
- D. Portfolio Strategic Plan update, Portfolio Roadmap update, Portfolio Charter update, Organizational Process Assets update, Portfolio Management Plan update

Correct Answer: B

QUESTION 2

Your company got recently acquired by another company and the strategic directions which your portfolio is based on have been changed. Which document do you, as a portfolio manager, update to reflect the change to the timeline?

- A. Communication Management Plan
- B. Portfolio Management Plan
- C. Portfolio Strategic Plan
- D. Portfolio Roadmap

Correct Answer: A

QUESTION 3

Working as the portfolio manager for your business unit of a major aerospace organization means you have a variety of programs, projects, and operational activities under way. You have set up a number of reports on the progress of the portfolio for your various stakeholders, but the best approach is to monitor the progress of the portfolio against:

- A. Organizational strategy
- B. Organizational goals
- C. Specific key performance indicators for the business unit
- D. Organizational critical success factors

Correct Answer: A



QUESTION 4

Assume you are working to ensure your organization has a balanced portfolio. You have decided to use a bubble diagram and have set it up to show the components in terms of: ease of execution [difficult or easy] and component importance [high or low]. In such an approach, bubbles are used to:

- A. Visualize components
- B. Frame the balancing problem
- C. Provide scores as outputs
- D. Focus on existing components

Correct Answer: A

QUESTION 5

Assume you are the portfolio manager for your training company. It decided to implement portfolio management in a major way to ensure it remained competitive in the changing market and could offer a variety of methods to deliver courses rather than only in a face-to-face setting. The company set up a Portfolio Management Group, and you are responsible for providing information on portfolio status and then providing information to those interested stakeholders about the Board's decisions. You want to make sure the reports meet stakeholder requirements. After performing a detailed communications requirements analysis, you found it interesting that stakeholders wanted information about:

- A. Portfolio infrastructure costs
- B. Goal achievement
- C. Benefit realization
- D. Changes in the roadmap

Correct Answer: B

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