



# PFMP<sup>Q&As</sup>

Portfolio Management Professional

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### QUESTION 1

As part of developing the Communication Management Plan, a portfolio manager executes the Communication Requirements Analysis, in addition to Stakeholders Analysis. Which of the following options in your opinion is a result of the Communication Requirements Analysis?

- A. Stakeholder matrix
- B. Communication Matrix
- C. All of the options
- D. Communication Strategy matrix

Correct Answer: B

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### QUESTION 2

Multiple changes have been recommended and approved in your portfolio and the need for continuous optimization seems to never end. This is normal in a portfolio and optimizing the components mix and the use of resources is key to success. As a portfolio manager you will be re-visiting the Optimize Portfolio process countless times. Which of the following are considered outputs to this process?

- A. Roadmap update, Portfolio Management Plan update, Portfolio update, Portfolio Reports, Portfolio Process Assets update
- B. Roadmap update, Portfolio Strategic Plan update, Portfolio update, Portfolio Reports, Portfolio Process Assets update
- C. Roadmap update, Portfolio Management Plan update, Portfolio update, Portfolio Reports, Portfolio Organizational Process Assets update
- D. Roadmap update, Portfolio Management Plan update, Portfolio update, Portfolio Reports, Enterprise Environmental Factors update

Correct Answer: A

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### QUESTION 3

Managing Strategic Change is an integral part of any portfolio in order to remain aligned with the strategic objectives. Your portfolio has undergone a major strategic change and you are currently determining if, when, what, and how of implementing the change in order to re-align the portfolio. What are you currently doing?

- A. Gap Analysis
- B. Readiness Assessment
- C. Change Analysis
- D. Stakeholder Analysis



Correct Answer: B

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#### QUESTION 4

You have just recommended the Portfolio Strategic Plan and Portfolio to the governance board for approval. The portfolio board members informed you that they did not find what they were looking for in the strategic plan and that it needs to be reworked. What should have been part of your Strategic Plan?

- A. Allocation of funds for different types of initiatives
- B. List of components with their detailed information
- C. Timelines and Schedules
- D. Governance Model

Correct Answer: A

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#### QUESTION 5

A portfolio manager needs to continuously balance the need and requirements with the available resources to maintain a balanced portfolio and portfolio resources in order to optimize delivery. Capability and Capacity analysis is performed in 4 of the portfolio management processes and it serves a slightly different purpose in each and every one of them. When it relates to the organization level. This analysis comprises which of the following?

- A. Risk Tolerance
- B. Assets
- C. Financials
- D. Human Resources

Correct Answer: A

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