



# PFMP<sup>Q&As</sup>

Portfolio Management Professional

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### QUESTION 1

In a portfolio, data is an abundant asset, and managing the information aiming for a better decision making is critical. For this you use a variety of Quantitative and Qualitative analysis methods. These methods are performed in 4 of the portfolio management processes and serve a slightly different purpose in each and every one of them. When it comes to the optimizing portfolio, what is the purpose of using this analysis?

- A. Performing Status and trend analysis, Rebalancing methods, Investment choice tools, exposure charts
- B. Performing resource leveling, project sequencing techniques and dependency analysis
- C. Performing Quantitative analysis and Sensitivity analysis
- D. Performing Cost-benefit analysis, quantitative analysis, scenario analysis, probability analysis, SWOT analysis, Market/competitor analysis and business value analysis

Correct Answer: D

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### QUESTION 2

Enterprise environmental factors (EEFs) may constrain portfolio management options and may have a positive or negative influence on the outcome. Which of the following is not considered part of the EEFs?

- A. Personnel administration
- B. Stakeholder risk tolerances
- C. Existing human resources
- D. Component Managers Roles and Responsibilities

Correct Answer: D

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### QUESTION 3

While a variety of prioritization approaches are available and are useful in portfolio management and many software packages support the various approaches, it is important to recognize:

- A. Resource constraints
- B. Mandatory criteria
- C. Allocation of funds across categories based on business value
- D. Methods to determine which components should receive the highest priority

Correct Answer: B

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### QUESTION 4



Management practices are leveraged by organizational resources and as a portfolio manager, you realize that the correct management of supply and demand with relation to organizational resources is crucial to the success of a portfolio.

Which of the following is not an organizational resource?

- A. Program and project managers
- B. None of the options
- C. Funds
- D. Assets

Correct Answer: B

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#### QUESTION 5

As part of the annual planning, PMO has started to group initiatives managed under each portfolio in the organization. The collected list will be used in developing the new Portfolio Strategic Plan. What is this collected list called?

- A. Portfolio
- B. Portfolio Component Inventory
- C. Portfolio Process Assets (PPAs)
- D. Inventory of Work

Correct Answer: D

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