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QUESTION 1

An organization decided to increase its business by 80% and approach new different clients. This strategy is followed because previously this organization was depending with its sales on only one client. With this new approach, you can describe the organization as being

- A. Pessimistic
- B. Risk Averse
- C. Risk Taker
- D. Optimistic

Correct Answer: C

QUESTION 2

Each time the Portfolio Governance Group meets the goal is to review the existing components and any that are proposed to ensure the portfolio has the best mix to attain strategic objectives. As the portfolio manager, you find these meetings, if facilitated accordingly, are effective decision-making sessions. However, you tend to have open issues after every meeting. These open issues:

- A. Should be tracked in an issue register
- B. Are managed as described in the charter
- C. Are considered portfolio process assets
- D. Require an owner to manage them until they are closed

Correct Answer: C

QUESTION 3

You have just finished a major checkpoint in your portfolio and the portfolio has to undergo several changes in order to re-align with the strategies. One component of your portfolio has been cancelled and the resources are going to be reallocated to other components.

Which process does these activities?

- A. Manage Supply and Demand
- B. Authorize Portfolio
- C. Manage Portfolio Oversight
- D. Optimize Portfolio



Correct Answer: B

QUESTION 4

You want to ensure that the Portfolio Review Board is able to make key decisions at each meeting. As the portfolio manager, you and your staff are responsible for scheduling the meetings, providing the agenda, taking minutes, tracking open issues, and documenting and communicating decisions that are made to key stakeholders. Before each meeting, you feel it is a best practice to:

- A. Evaluate if the benefits of the portfolio are aligned with organizational strategy
- B. Provide information about the status of each component of the portfolio
- C. Use a balanced scorecard approach to show contribution to strategy
- D. Provide a 'traffic light' approach to show components by category

Correct Answer: A

QUESTION 5

Your team members were having a discussion about the contents of the Portfolio Charter and they came to you for advice because they could not agree on a common answer. What would be your advice to them?

- A. Portfolio structure, scenario analysis, capability and capacity analysis
- B. High-level scope and high-level timelines, critical success criteria and justification
- C. Scope and timelines, all success criteria and justification
- D. Scenario analysis, capability and capacity analysis

Correct Answer: B

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