



Portfolio Management Professional

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QUESTION 1

You are managing a complex portfolio with high risk levels due to emerging technological breakthroughs and a short benefit window to market your product. You know that managing risk is key to success and you are coaching your team on the same. For this you maintain a risk register. The risk register is used throughout the portfolio life cycle in order to track and manage risks. It is continually updated throughout the portfolio life cycle. As a portfolio manager, you know that the risk register includes all of the following except

- A. Probability Impact Assessment
- B. List of potential responses
- C. Updated risk categories
- D. Person who Identified the risk

Correct Answer: D

QUESTION 2

Risk Management is integrated in all the other processes and process groups and is an integral recurrent activity throughout the portfolio life cycle. Which of the following is considered an external risk that can affect the portfolio?

- A. Technological Advancement
- **B.** Corporate Strategies
- C. Bankruptcy
- **D.** Changing Priorities

Correct Answer: A

QUESTION 3

Assume your airline just merged with a competitor, making it the largest in the country. Your company has a defined portfolio management process in place, which is considered effective by your executives. The other airline uses a more informal approach. Executives from both airlines now have different philosophies concerning new work to be pursued to be the leading airline in the country. In terms of the Authorize Portfolio process, this means:

- A. The complete portfolio process will require changes
- B. The portfolio requirements should be evaluated
- C. The portfolio management information systems will require consolidation
- D. An outsider should be hired as the portfolio manager for objectivity

Correct Answer: B



QUESTION 4

You have been newly appointed as a portfolio manager and found out that your predecessor did not develop a Portfolio Risk Management plan as he thought that it is not necessary in the case where he has a risk register. One of your first activities was to develop the missing plan. To do this, you needed to consult with stakeholders in order to fetch risk information in order to identify risks and plan risk management. Which of the following inputs to this process will help you in identifying which stakeholders to analyze?

- A. Portfolio Process Assets
- B. Portfolio Communication Management Plan
- C. Portfolio Risk Management Plan
- D. Elicitation technique

Correct Answer: B

QUESTION 5

While Optimizing your portfolio, you need to present to the governance board how your components will be ranked and balanced in a quantifiable way. How will you do this?

- A. Graphical analytical methods
- B. Value measurement and scoring
- C. Scenario Analysis
- D. Weighted ranking and scoring

Correct Answer: D

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