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QUESTION 1

Which of the following is NOT an objective of DCO sessions?

A. To provide a forum for IT and QA resources to validate specifications.

B. To give the business an opportunity to communicate their vision to IT.

C. To give the business an opportunity to clearly articulate and document business needs.

D. To ensure teams collaborate on the process so that all aspects are covered.

Correct Answer: A

(http://www.pega.com/insights/articles/dco-way-go)

QUESTION 2

During Project Initiation, what benefit does a walk-through of the current process provide?

A. A walk-through allows for a better understanding of the budget needed for the project.

B. A walk-through allows for establishing project milestones.

C. A walk-through allows for identifying the types of resources needed on the project.

D. A walk-through allows for identifying opportunities for process improvement.

Correct Answer: C

(http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf)

QUESTION 3

Select the criteria to use when deciding to use a waterfall methodology. (Choose three.)

A. Requirements are likely already established and unlikely to change during the project.

B. The scope of the project is known and unlikely to change during the project.

C. Requirements are not well known or may change during the project.

D. The application is intended for an industry with rapidly changing standards.

E. There are skilled developers who are adaptable and able to think independently.

F. Stringent project milestones, or gates, are required by the organization.

Correct Answer: ABF

(http://turingsman.net/my-blog-list/183-scrum-vs-waterfall-two-different-approaches-to- software-development)

QUESTION 4

Using Scrum, whenshouldProject Sizing first be accomplished?

A. During Release Retrospective

B. During ProjectInitiation

C. During Release Implementation

D. During Vision Definition

E. During Enterprise Planning

Correct Answer: B

(http://www.scrumstudy.com/Chapter%201%20(Introduction).pdf)

QUESTION 5

When an organization does not use a methodology, orallowsdifferent methodologies on thesame project, the result is usually: (Choose two)

A. longer schedules

B. lower costs

C. bigger projects

D. increased productivity

E. higher risk

Correct Answer: AE

(http://www.pega.com/sites/pega.com/files/methology-alignment-workshop-sds-jul2014.pdf)

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