P3OF^{Q&As}

Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

Which is part of the business governance structure whose requirements MUST be met by the reporting of a P3O?

A. Senior Management Board

B. External stakeholders

C. Component offices within the P3O

D. HeadofP3O

Correct Answer: A

QUESTION 2

Which of the following describe the services that a COE typically provides when a temporary Programme Office is defined?

1.

 Supply standard processes, tools and templates

2.

 Provide advice on tailoring processes to meet the needs of the programme being supported

3.

 Act as a source of lessons learned

4.

 Define the information flows required by the Programme Board

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

QUESTION 3

Which is a delivery support function?

A. Report portfolio performance through management dashboards

B. Train and coach PPM staff

C. Provide a flexible resource pool

D. Develop standard processes for producing Business Cases

Correct Answer: C

QUESTION 4

Which applies to the Define\\' process in the permanent P3O model lifecycle?

A. Can commence once the Mandate for change has been received

B. Will be the same for every P3O implementation, irrespective of the size of the P3O

C. Requires careful planning to ensure continued alignment with strategic objectives throughout implementation

D. Is the same as the process used to set up temporary P3Os

Correct Answer: C

QUESTION 5

Which is an area where improvement targets and related Key Performance Indicators should be set?

A. Improved portfolio balance in terms of overall risk and lifecycle stages

B. Greater independence from strategic objectives

C. Increased number of projects in start-up at any one time

D. Increased number of programmes scoring amber or red at a gated review

Correct Answer: A

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