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Management of Portfolio® Foundation

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QUESTION 1

Which of the following is a main element of the financial management practice?

- A. Application of staged release funding linked to stage/phase gates
- B. Categorization of benefits as cashable and non-cashable
- C. Consideration of financial liabilities arising from performance and guarantee bonds
- D. Sub-portfolios are periodically reviewed

Correct Answer: B

QUESTION 2

Which is a main element of the risk management practice?

- A. Adoption of the champion-challenger model
- B. Introduction of a summary investment appraisal template
- C. Preparation of a Portfolio Management Framework
- D. Implementation of an effective escalation path to the relevant portfolio governance body

Correct Answer: D

QUESTION 3

Which is one of the three ways in which senior level engagement is crucial to effective portfolio management?

- A. Endorsing the decisions the Portfolio Office make about the composition of the portfolio
- B. Ensuring the Portfolio Manager champions the implementation of Portfolio Management
- C. Creating a clear decision-making structure so that decisions are made swiftly and in line with business strategy
- D. Prioritizing the portfolio on the basis of resource availability

Correct Answer: C

QUESTION 4

The purpose of the [?] is to collate key information that will provide clarity to senior management on the collection of change initiatives that will deliver the greatest contribution to the strategic objectives?

- A. strategy alignment principle
- B. benefits management practice



C. portfolio delivery cycle

D. portfolio definition cycle

Correct Answer: B

QUESTION 5

Which is an objective of the Portfolio Strategy?

A. Create the baseline information to be input into the resource schedule

B. Document the short term view of what the portfolio is to achieve

C. Provide an overview of the portfolio linked to the strategic planning cycle

D. Promote discussion of any potential conflict between departmental and shared goals

Correct Answer: C

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