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Management of Portfolio® Foundation

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QUESTION 1

Which is a main element in the resource management practice?

- A. Understanding the demand for constrained resources
- B. Motivating people to commit to the delivery of shared goals
- C. Scheduling portfolio initiatives to avoid adversely impacting operational performance
- D. Emphasising the need to operate as one team

Correct Answer: A

QUESTION 2

How does portfolio management support effective corporate governance?

- A. Portfolio management assesses whether the programmes and projects within the portfolio are necessary, sufficient, achievable and affordable
- B. Portfolio management develops delivery capability across the organization
- C. Portfolio management aligns performance and portfolio reporting in terms of timing and content
- D. Portfolio management links delivery of the organization's strategic objectives with investment in change in a transparent way that enhances effective accountability

Correct Answer: D

QUESTION 3

Which illustrates a 'key to success' for the balance practice?

- A. Use algorithms and investment rules to guide decision making
- B. Use financial investment criteria, such as NPV
- C. Clearly defining the scope of the portfolio and what constitutes a project
- D. Use categorization to assess alignment to strategic objectives

Correct Answer: A

QUESTION 4

Which is a 'key to success' for the plan practice?

- A. The Portfolio Progress Group / Change Delivery Committee lead the creation of the Portfolio Strategy



- B. The resulting documentation provides a clear line of sight
- C. The Portfolio Strategy provides the baseline information against which progress can be monitored
- D. The content of the Portfolio Strategy is best communicated by means of tables and graphs

Correct Answer: B

QUESTION 5

In which circumstance would the 'evolutionary' approach to implementation of portfolio management be MOST appropriate?

- A. In a stable marketplace and where strategy is emergent
- B. In a stable marketplace where strategy is formulated top-down
- C. In a less stable marketplace where strategy is formulated top-down
- D. In a less stable marketplace where strategy is emergent

Correct Answer: D

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