



Management of Portfolio® Foundation

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# **QUESTION 1**

Which statement about multi-level portfolios is true?

- A. There should be clearly defined rules for delegation
- B. Investment decisions are only reviewed at corporate level
- C. Management of sub-portfolios is independent of the portfolio governance body
- D. All current and planned change initiatives must be included in one of the sub-portfolios

Correct Answer: D

### **QUESTION 2**

Which is one of the six primary functions that portfolio management needs to coordinate with to achieve strategic objectives?

- A. Real estate and Property services
- B. Budgeting and resource allocation
- C. Resource management
- D. Communications

Correct Answer: C

## **QUESTION 3**

Which is a portfolio definition practice?

- A. Strategy alignment
- B. Multi-criteria analysis
- C. Categorize
- D. Benefits management

Correct Answer: C

### **QUESTION 4**

Which is the purpose of the understand practice?

A. To obtain a clear understanding of what is in the current portfolio and development pipeline, including forecast costs, benefits and risks



B. To answer the question as to which initiatives the organization should invest in

C. To ensure a portfolio is balanced, taking into account coverage of all strategic objectives and impact across the business

D. To monitor progress against the Portfolio Delivery Plan

Correct Answer: A

# **QUESTION 5**

Which of the following are main elements of the risk management practice?

1.

Implementing standards which apply to all change initiatives

2.

Collaborative working to facilitate compliance with organizational standards

3.

An effective escalation process

4.

Champion-challenger model

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

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