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QUESTION 1

Which are suggested techniques to align the portfolio with strategy where measures of strategic success have not been clearly defined?

1.

Rate the strategic contribution of an initiative as critical, highly desirable or desirable

2.

Split the available funding into relevant portfolio segments

3.

Create a Portfolio Strategy

4.

Senior managers debate strategic alignment and come to a collective decision on the portfolio

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 2

The purpose of which practice is to ensure that delivery stays on track and that the portfolio remains strategically aligned?

A. Management control

B. Organizational governance

C. Stakeholder engagement

D. Prioritize

Correct Answer: C

QUESTION 3

Which statement about the prioritize practice is true?

A. A segmented portfolio should use the same criteria to prioritize each segment



- B. Mandatory projects should not be included in the normal prioritization process
- C. Prioritization of initiatives should be based on an estimate of financial benefits that may be achieved
- D. A mandatory requirement should be reviewed to ensure that the planned change is cost effective

Correct Answer: D

QUESTION 4

What role is responsible for monitoring portfolio progress and resolving issues that may compromise delivery and benefits realization?

- A. Portfolio Benefits Manager
- B. Portfolio Direction Group
- C. Portfolio Progress Group
- D. Portfolio Manager

Correct Answer: C

QUESTION 5

Which is one of the five portfolio management principles?

- A. Portfolio definition
- B. Multi-criteria analysis
- C. Prioritize
- D. Strategy alignment

Correct Answer: D

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