



IIBA-AAC^{Q&As}

Agile Analysis

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QUESTION 1

The product owner has found the overall goals of an initiative need to change and discusses the revisions with the team. The estimate of the revised work is greater than the original, which will likely cause the team to miss the fixed release date. The team works actively together to understand the new information about what is valuable and what is not, and find ways to eliminate work that does not directly relate to the newly expressed value. The team is demonstrating which agile value?

- A. Contract negotiation
- B. Customer collaboration
- C. Comprehensive documentation
- D. Processes and tools

Correct Answer: D

QUESTION 2

While working at the strategy level, the team needs to ensure stakeholders actively support an environment for constructive communication, collaboration, and continuous improvement. They decide to use the following to achieve this goal?

- A. Product Roadmap
- B. Reviews
- C. Behavior driven development
- D. Release Plans

Correct Answer: C

Reference: https://vancouver.iiba.org/sites/vancouver/files/archive/Media/Downloads/CBAP-CCBA%20Study%20Group%202017/Session%208-Chapter%2011_Perspectives.pdf

QUESTION 3

A team discovers that their accomplished deliverables are not impacting the goal strongly. They have several more iterations of similar work scheduled and are ready to execute, and they expect delivering this work will produce similar poor impacts. They choose to shift their delivery work to a different initiative while they assess the poorly performing work for other ways that would produce good results. This shows that the team values which of the following things highest?

- A. Documenting solution outcomes
- B. Developing new processes
- C. Improving collaboration



D. Responding to change

Correct Answer: B

QUESTION 4

The team is considering which of several solution paths they should invest in. They are working only from conjecture and opinion, not data and facts. A practitioner with an agile mindset would remind them to:

- A. Perform a value analysis of real options
- B. Discover what works by trying things out
- C. Consider analysis at multiple horizons
- D. Collaborate more to create new ideas

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (24)

QUESTION 5

While using Kano Analysis to determine what features to include in the MVP, the delivery team decides to include characteristics which if omitted will cause intense dissatisfaction. A team member indicates that these are referred to as:

- A. Performance characteristics
- B. Threshold characteristics
- C. Minimum characteristics
- D. Excitement characteristics

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (74)

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