



# IIBA-AAC<sup>Q&As</sup>

Agile Analysis

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### QUESTION 1

Planning horizons are important because they allow an organization to:

- A. Support a structured response supported by all levels of the organization
- B. Sense and respond to their changing environment
- C. Ensure senior management is informed and engaged
- D. Allow management guidance for decision making

Correct Answer: B

In constant and rapidly changing environments, organizations are required to be able to sense and respond to local opportunities and problems without the need to involve the whole organization, while also looking forward at emerging threats and opportunities. These planning horizons provide a framework for the shift in focus that occurs when moving between understanding the long-term strategic needs of the organization and the immediate needs of a customer.

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### QUESTION 2

In the past, a team has been unable to deliver solutions in a timely manner and they feel this is due to the customer being unable to decide what they want. The team has decided to ask the customer to "sign-off" on their requirements. This violates the following value statement:

- A. Individuals and interactions over process and tools
- B. Prioritizing outputs over outcomes
- C. Working solutions over comprehensive documentation
- D. Customer collaboration over contract negotiation

Correct Answer: B

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### QUESTION 3

The team is delivering a high priority solution component and is discovering new information about the need and how well the work being delivered satisfies it. They conclude that learnings from this component will be used to:

- A. Refine the components
- B. Explain the components
- C. Implement the components
- D. Descope the components

Correct Answer: A

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#### QUESTION 4

While discussing team norms, the team determines that within the Delivery Horizon, communication will be:

- A. Clear or reviewed
- B. Appropriate and planned
- C. Casual and as needed
- D. Consistent or scheduled

Correct Answer: D

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#### QUESTION 5

The delivery team discusses how to maintain the integrity of their backlog items. They decide to?

- A. Delay changes until they are caught up
- B. Develop a business case for all changes
- C. Monitor stories and features for staleness
- D. Ensure all changes are approved

Correct Answer: C

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-MemberCopy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf) (138)

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