

### CIMAPRO17-BA2-X1-ENG<sup>Q&As</sup>

E3 - Strategic Management Question Tutorial

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#### **QUESTION 1**

A project is about to be launched. Two of the three possible outcomes and their associated probabilities are as follows:

\$25,000 loss	0.2
\$30,000 gain	0.7

The remaining possible outcome is a \$70,000 gain.

What is the correct calculation of the expected value of the project?

A. (\$30,000 + \$70,000 - \$25,000) / 3

B.  $(\$30,000 + \$70,000 - \$25,000) \times (0.7 + (1.0 - (0.2 + 0.7)) + 0.2)$ 

C.  $(\$30,000 \times 0.7) + (\$70,000 \times (1.0 - (0.2 + 0.7))) + (\$25,000 \times 0.2)$ 

D.  $(\$30,000 \times 0.7) + (\$70,000 \times (1.0 - (0.2 + 0.7))) - (\$25,000 \times 0.2)$ 

Correct Answer: A

#### **QUESTION 2**

A management accountant has forecast the following cash inflows from four potential projects.

	Project A	Project B	Project C	Project D
	\$000	\$000	\$000	\$000
Year 1	400	200	400	200
Year 2	100	400	200	400
Year 3	400	400	400	100
Year 4	200	100	100	400

All four projects require the same initial investment and will last for four years. They all result in a positive net present value but only one of the projects can be undertaken. Which project should be selected?

A. Project A

B. Project B

C. Project C

D. Project D

Correct Answer: A

#### QUESTION 3

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#### **DRAG DROP**

A company manufactures three products using the same direct labour which will be in short supply next month. No inventories are held. Data for the three products are as follows:

	Product R	Product S	Product T
	\$ per unit	\$ per unit	\$ per unit
Selling price	40.50	37.75	40.35
Direct labour cost Other variable costs	15.00 5.30	15.10 0.50	15.75 2.40
Fixed costs	4.20	6.30	2.20
Profit	16.00	15.85	20.00

The fixed costs are all committed costs and cannot now be altered for the next month.

Place the labels against the correct product to indicate the order of priority for manufacture that will maximise the profit for the next month.

Select and Place:

Product	Correct order
Product R	
Product S	
Product T	

Correct Answer:

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Product	Correct order
	Product T
	Product S
	Product R

#### **QUESTION 4**

FILL BLANK

A company uses full cost pricing. The unit costs for product Z are given below.

	\$ per unit
Direct materials	12.00
Direct labour	5.00
Production overhead	6.00
Selling and distribution overhead	5.00
Administration overhead	2.00

What price per unit should be charged in order to achieve a profit margin of 20%? Give your answer to the nearest cent.

A. \$25

Correct Answer: A

#### **QUESTION 5**

According to CIMA\\'s Code of Ethics, CIMA members should not allow bias, conflict of interest of the influence of other people to override their professional judgement. This is an example of:

A. objectivity.



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B. professional behaviour.

C. integrity.

D. professional competence and due care.

Correct Answer: A

 $Reference\ http://www.cimaglobal.com/Documents/Professional\%20ethics\%20docs/2015\%20code\%20of\%20ethics/CIM\ A\_Code\_of\_Ethics.pdf\ (4)$ 

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