



# CAPM<sup>Q&As</sup>

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#### QUESTION 1

Which tools or techniques are used in the Plan Schedule Management process?

- A. Benchmarking, expert judgment, and analytical techniques
- B. Statistical sampling, benchmarking, and meetings
- C. Negotiations, pre-assignment, and multi-criteria decision analysis
- D. Expert judgment, analytical techniques, and meetings

Correct Answer: D

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#### QUESTION 2

Which of these is true of project integration management?

- A. Project Integration Management is mandatory and more effective in larger projects
- B. Project Integration Management and expert judgment are mutually exclusive
- C. Project Integration Management is the responsibility of the project manager
- D. Project Integration Management excludes the triple constraints if cost performance index (CPI) equals zero

Correct Answer: C

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#### QUESTION 3

The scope of a project cannot be defined without some basic understanding of how to create the specified:

- A. objectives
- B. schedule
- C. product
- D. approach

Correct Answer: C

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#### QUESTION 4

In complex projects/ initiating processes should be completed:

- A. Within a work package.



- B. In each phase of the project.
- C. To estimate schedule constraints.
- D. To estimate resource allocations.

Correct Answer: B

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#### QUESTION 5

After an internal deliverable review session with the team, the project manager identifies some issues that need to be fixed before submitting the deliverable for formal approval. The project manager will need to manage the additional costs and time for the required rework.

How would the project manager define these extra costs?

- A. Appraisal costs
- B. Management reserves
- C. Cost of nonconformance
- D. Cost of conformance

Correct Answer: D

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