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QUESTION 1

What type of stakeholder is part of a project manager\\'s sphere of influence on a project?

A. Customers

B. Sponsors

C. Directors

D. Resource managers

Correct Answer: B

QUESTION 2

Which of the following project documents is an input to the Control Scope process?

A. Vendor risk assessment diagram

B. Risk register

C. Requirements traceability matrix

D. Area of responsibility summary

Correct Answer: C

QUESTION 3

Decomposition, rolling wave planning, and templates are all tools and techniques for which of the following?

A. Define Activities

B. Estimate Activity Durations

C. Develop Schedule

D. Sequence Activities

Correct Answer: A

QUESTION 4

Testing falls into which of the following categories of cost of quality?

A. Internal failure costs

B. Prevention costs

C. Appraisal costs

D. External failure costs

Correct Answer: C

QUESTION 5

Which two processes should be used to influence costs in the early stages of a project?

A. Estimate Costs and Determine Budget

B. Plan Cost Management and Estimate Activity Durations

C. Control Quality and Control Costs

D. Plan Stakeholder Engagement and Plan Communications Management

Correct Answer: A

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