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QUESTION 1

Which of these is true of project integration management?

- A. Project Integration Management is mandatory and more effective in larger projects
- B. Project Integration Management and expert judgment are mutually exclusive
- C. Project Integration Management is the responsibility of the project manager
- D. Project Integration Management excludes the triple constraints if cost performance index (CPI) equals zero

Correct Answer: C

QUESTION 2

Which is a difference between leadership and management?

- A. Management influences and focuses on relationships with people; leadership focuses on systems and structure.
- B. Leadership and management are the same thing and can be used interchangeably.
- C. Management focuses on systems and structure; leadership focuses on relationships with people.
- D. Management focuses on motivation and long-range vision; leadership focuses on near-term goals and problem solving.

Correct Answer: C

QUESTION 3

Using the three-point estimating technique, if the most likely duration is four months, the optimistic duration is two months, and the pessimistic duration is one year, how many months is the expected activity duration?

- A. Two
- B. Four
- C. Five
- D. Twelve

Correct Answer: C

QUESTION 4

What is the aim of portfolio management?



- A. Resolving constraints and conflicts that affect multiple projects
- B. Increasing the likelihood of realizing the desired return on investment (ROI)
- C. Aligning with the organizational or strategic direction that affects project goals
- D. Setting up a corporate governance plan for the proper allocation of resources

Correct Answer: C

QUESTION 5

What is one of the main purposes of the project charter?

- A. Formal authorization of the existence of the project
- B. Formal acceptance of the project management plan
- C. Formal approval of the detailed project budget
- D. Formal definition of stakeholder roles and responsibilities

Correct Answer: A

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