



# ASM<sup>Q&As</sup>

EXIN Agile Scrum Master

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### QUESTION 1

After the creation of the Release Plan, the Product Owner says:

Over the next four months with eight two-week Sprints we will complete exactly 240 Story Points of work.

The Scrum Master argues that the end date of the release can be positively or negatively impacted by three factors. Completed work is the first factor.

What are the other two factors?

- A. Changed requirements and estimation mode
- B. Changed requirements and revised estimates
- C. Fixed requirements and estimation mode
- D. Fixed requirements and revised estimates

Correct Answer: B

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### QUESTION 2

What is the difference between NPV and IRR?

- A. NPV is a measure of how much money a project can be expected to return in future value. IRR is a measure of how quickly the money invested in the project will decrease in value.
- B. NPV is a measure of how much money a project can be expected to return in today's present value. IRR is a measure of how quickly the money invested in the project will increase in value.
- C. IRR is a measure of how much money a project can be expected to return in future value. NPV is a measure of how quickly the money invested in the project will decrease in value.
- D. IRR is a measure of how much money a project can be expected to return in today's present value. NPV is a measure of how quickly the money invested in the project will increase in value.

Correct Answer: D

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### QUESTION 3

"As a coach, I can manage information about swimmers on my team."

What would be a good technique to split the above User Story into smaller stories?

- A. Do not split. The User Story is small enough
- B. Splitting the User Story into Epics
- C. Splitting the User Story into separate CRUD operations



D. Splitting the User Story into tasks

Correct Answer: C

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#### QUESTION 4

You are a project manager for a midsize software company, which still uses the Waterfall model. Your customer wants a new software project.

When should you consider the use of Agile?

- A. The product definition is stable and will not change.
- B. The scope lacks specificity and is unlikely to remain stable.
- C. The user technology to be developed is understood.
- D. There are almost no ambiguous requirements.

Correct Answer: B

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#### QUESTION 5

A company changes to Scrum. This gets some people out of their comfort zone and creates resistance. One way of finding out how to deal with this resistance is looking at the individuals resisting. Suppose that you categorize all individuals into Conservers, Pragmatists and Originators.

What are the best activities to help Pragmatists transition to Scrum?

- A. No special activities are necessary, because these people will embrace the change.
- B. Provide more prestige or power for the people that resist in order to get them to comply.
- C. Provide predictability of the transition process and keep certain best practices.
- D. Provide training and run a pilot project that includes these people on the team.

Correct Answer: D

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