



# ASM<sup>Q&As</sup>

EXIN Agile Scrum Master

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### QUESTION 1

Kevin is a Product Owner for a retail organization. The Product Backlog for his immense marketing tool project has 200 Product Backlog Items.

Into what should he group the smaller Stories together?

- A. Epics
- B. Themes
- C. User Stories
- D. Views

Correct Answer: B

Reference: <http://www.agilemarketing.net/epic-vs-theme-2/>

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### QUESTION 2

A company is already using Scrum very successfully within the development department. While highly effective Scrum Teams deliver new software increments quickly, these increments are not being delivered fast enough to customers. Releases happen once every 3 months and it takes too much effort to make sure that the releases go smoothly.

What type of framework should this company try to establish?

- A. DevOps
- B. DSDM
- C. Lean
- D. Waterfall

Correct Answer: A

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### QUESTION 3

What is the recommended way of removing the resistance presented by skeptics?

- A. Appoint a champion skeptic
- B. Fire them
- C. Move them
- D. Reiterate and reinforce the commitment

Correct Answer: A

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#### QUESTION 4

What is one of the most difficult challenges you face when transitioning your software development team to Scrum?

- A. Introducing certain technical practices
- B. Team members may already have their hands full
- C. Too rapid improvements are possible

Correct Answer: B

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#### QUESTION 5

A company changes to Scrum. This gets some people out of their comfort zone and creates resistance. One way of finding out how to deal with this resistance is looking at the individuals resisting. Suppose that you categorize all individuals into Conservers, Pragmatists and Originators.

What are the best activities to help Pragmatists transition to Scrum?

- A. No special activities are necessary, because these people will embrace the change.
- B. Provide more prestige or power for the people that resist in order to get them to comply.
- C. Provide predictability of the transition process and keep certain best practices.
- D. Provide training and run a pilot project that includes these people on the team.

Correct Answer: D

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