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QUESTION 1

What are necessary inputs for the creation of a rollout plan?

- A. Activity sequence, duration, resource requirements and schedule constraints.
- B. List of deliverables, dependencies and estimated completion time.
- C. Main milestones and activity duration.
- D. Site process, activity sequencing and duration.

Correct Answer: A

QUESTION 2

What is a Project WBS?

- A. Division of project into cost centers for proper cost allocation.
- B. Definition of the GICs which will be applicable to the project scope.
- C. Division of the scope of work into hierarchical and manageable packages of work.
- D. A structure showing the product configuration.

Correct Answer: C

QUESTION 3

What needs to be included in the project cost base line of the Gate 4?

- A. All risk values captured during risk management workshops.
- B. All costs related to risk mitigation plans.
- C. All costs of risk management agreed between the sales account manager and service delivery responsible.
- D. All costs related to risk contingency plans.

Correct Answer: C

QUESTION 4

A subcontractor approved and selected by Procurement is working for your Project but delivering installations with too many items in the Punch List. Which of the following actions would you choose first?

- A. Disqualify the company and ask Procurement for a new supplier.



- B. Stop the payment for this subcontractor until quality issues are solved.
- C. Cancel new PO's to this subcontractor.
- D. Refer to the contractual Quality Requirements and develop a recovery plan with the Subcontractor.

Correct Answer: D

QUESTION 5

Which main steps are required to set up an effective Change Management Process in a project?

- A. - The change mgmt process is discussed and approved by customer/subcontractor/NSN NI PjM team.
 - The change management process is documented and communicated to customer/subcontractor/ internally in NSN.
 - Follow-up mechanisms defined and agreed like risk/operational reserves, EAC maintenance process, IPM CR set-up.
- B. - The change mgmt process is discussed and approved by NSN NI PjM team.
 - The change mgmt process is documented and communicated internally in NSN.
 - Follow-up mechanisms defined and agreed like risk/operational reserves, EAC maintenance process, IPM CR set-up.
- C. - The change mgmt process is discussed and approved by customer/subcontractor/NSN NI PjM team.
 - The PM talks about the change management process with all relevant stakeholders internally in NSN and on the customer/subcontractor side.
 - Follow-up mechanisms agreed like risk/operational reserves, EAC maintenance process, IPM CR setup.
- D. - The change mgmt process is discussed and approved by NSN NI PjM team.
 - The PM talks about the change management process with all relevant stakeholders internally in NSN.
 - Follow-up mechanisms agreed like risk/operational reserves, EAC maintenance process, IPM CR setup.

Correct Answer: A

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