



RCDD^{Q&As}

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QUESTION 1

When preparing an upfront cost estimate, the ICT distribution designer **MUST** consider which two of the following fees? (Select two options.)

- A. Taxes
- B. Permits
- C. Inspection
- D. Licensing
- E. Safety

Correct Answer: BC

QUESTION 2

The chief executive officer (CEO) informs the program manager that the delivery date for project A must be compressed by two months to accommodate market needs. Project A relies upon deliverables from projects B and C.

Which of the following should the program manager do first?

- A. Direct the three project managers to crash their projects to allow project A the two months of scheduling needed
- B. Review the program resource management plan with the three project managers emphasizing their critical paths and shared critical resources to understand the possibility of accelerating the schedule
- C. Convene the change board to evaluate the cost benefit of the compression and the impact on the overall program
- D. Engage the executive sponsor and program board to evaluate the CEO's request and determine if the project manager should act on it

Correct Answer: B

QUESTION 3

A program manager is developing a program management plan by integrating the plans of constituent projects. During this effort, the program manager learns that a resource is critical to more than one component and there is a time overlap for their availability.

When creating the program resource management plan, what should the program manager do first?

- A. Ask the human resource manager to hire an additional resource
- B. Revise the plan to ensure the allocation of all needed resources
- C. Analyze resource capacity and capability with component project managers
- D. Develop the program schedule in accordance with resource availability



Correct Answer: C

QUESTION 4

A program completes all component projects and all identified benefits are being delivered. However, the program sponsor is concerned that long-term benefits may not meet organizational performance parameters.

To ensure the realization of long-term benefits, what should the program manager use?

- A. Benefits register
- B. Benefits sustainment plan
- C. Benefits management plan
- D. Benefits transition plan

Correct Answer: B

QUESTION 5

A program management team is invited to a company's annual strategy planning session. The CEO discusses the mission and vision of the organization, and how the strategic plan will create opportunities to fulfill them.

How can the program manager use the company's vision to establish a program?

- A. Define the program and component projects to enable the fulfillment of strategic goals
- B. Set the priority matrix and map the projects' priorities that will be included in the program
- C. Define the program roadmap, and highlight the individual projects' benefits
- D. Identify program benefits that will enable the fulfillment of strategic goals

Correct Answer: D

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