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QUESTION 1

The program manager wants to ensure that a program contributes to shareholder value. The program manager should verify alignment with which of the following?

- A. Program charter
- B. Organizational structures and policies
- C. Organizational strategic objectives
- D. Program governance plan

Correct Answer: C

QUESTION 2

A program manager is concerned that a program will be unable to achieve its intended benefits.

How should the program manager handle this concern?

- A. Meet with the program management office (PMO) to review critical program success factors.
- B. Meet with the component project managers to reallocate resources within the program.
- C. Meet with the program stakeholders to determine if a reduction in program scope is acceptable.
- D. Meet with the component project managers to perform risk analysis.

Correct Answer: A

QUESTION 3

A program manager has four projects pending approval. Senior management asks the program manager to identify a project for potential elimination based on the return on investment. The program manager has the following information to guide and support the decision:

**Project A**

Project Revenues = US\$700,000
Project Total Cost = US\$900,000

Project B

Project Revenues = US\$900,000
Project Total Cost = US\$700,000

Project C

Project Revenues = US\$300,000
Project Total Cost = US\$200,000

Project D

Project Revenues = US\$200,000
Project Total Cost = US\$300,000

Which project should the program manager select to be cancelled?

- A. Project A
- B. Project B
- C. Project C
- D. Project D

Correct Answer: D

QUESTION 4

You are the program manager for your organization and are working with your team to identify stakeholders in the program. Where should the identified stakeholders and their information be recorded?

- A. Stakeholder matrix
- B. Communications management plan
- C. Requirements traceability matrix
- D. Stakeholder registry

Correct Answer: D

QUESTION 5

Which of the following tools and techniques are parts of the Administer Program Procurements process? Each correct answer represents a complete solution. Choose all that apply.

- A. Inspection and audits
- B. Budget management system



C. Supplier performance review

D. Contract performance review

Correct Answer: ABD

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