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QUESTION 1

Robert is the program manager for his organization which operates in a matrix structure.

Resources in Robert\\'s program will be utilized on several projects in and out of his program. He wants to be certain that all of the resources will be planned accordingly and that the project managers communicate with one another about when

the resources will be needed and utilized in the projects. What plan should Robert create along with the project managers to ensure that the resources are scheduled and managed effectively?

A. Resource management plan

B. Program management calendar

C. Schedule management plan

D. Resource calendar

Correct Answer: A

QUESTION 2

You are hosting a meeting with all of the vendors that have received a copy of your statement of work. In this meeting, you\\'ll be discussing the statement of work, clarifying the details, and answering any questions the vendors may have about the project. What is this meeting called?

A. Sales meeting

B. Select sellers process

C. Bidder conference

D. Negotiations

Correct Answer: C

QUESTION 3

What actions are taken in the process of developing and maintaining a program risk register?

A. Assign ownership of risks with appropriate responsibilities, document agreed-upon response strategies, and provide the foundation for the risk management plan.

B. Assign ownership of risks with appropriate responsibilities, document agreed-upon response strategies, and identify the root cause of potential risks.

C. Assign ownership of risks with appropriate responsibilities, document agreed-upon response strategies, and proactively manage program issues.

D. Assign ownership of risks with appropriate responsibilities, document agreed-upon response strategies, and identify

residual risks.

Correct Answer: C

QUESTION 4

Which of the following statements is the most accurate when it comes to program change requests for the program scope?

A. The change request must not affect the schedule.

B. The change request must not affect the overall cost.

C. The quality of the program must not be affected by the change request.

D. The change request must be documented.

Correct Answer: D

QUESTION 5

You are the program manager of the OFE Program. You are working with your program team and project managers to ensure that there is consistency in the execution of the program plan. You stress that the work has been planned and now the team must accurately complete the work. You want to ensure that the work is done correctly the first time in the program. What type of process are you stressing to your program team and project managers?

A. Quality assurance

B. Scope verification

C. Quality control

D. Process improvement

Correct Answer: A

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