



# PGMP<sup>Q&As</sup>

PgMP

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#### QUESTION 1

Your program creates a byproduct that you could sell to a client. The cost of the byproduct would offset the cost of the program by nearly \$7,500 per month. This is an example of which positive risk response?

- A. Sharing
- B. Enhance
- C. Exploiting
- D. Accepting

Correct Answer: C

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#### QUESTION 2

During program execution, how does a program manager ensure that benefits are being realized in accordance with program governance?

- A. By reviewing the benefits management plan
- B. By updating the benefits register
- C. By conducting benefits analysis and planning
- D. By reviewing the program business case

Correct Answer: B

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#### QUESTION 3

The program manager plans to address a negative cost variance generating a red flag in the program management status report. What should the program manager do?

- A. Contact the project sponsors to present the details, impacts, and possible corrective actions regarding the negative cost variance.
- B. Gather all the details, analyze impacts, determine corrective actions and present the findings to the governance board for direction.
- C. Work with program sponsor to compile impact analysis data to obtain additional funding for the program.
- D. Ask the program team to compile all details, analyze impacts, determine corrective actions and present to the governance board for direction.

Correct Answer: B

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#### QUESTION 4



Paula is program manager for her organization. It has come to her attention that several of the projects within her program have stalled which has now caused her project to be delayed. Paula is required by her organization to create a certain type of report when there are variances in the program dealing with time and cost. What type of report is Paula likely to create in this instance?

- A. Earned Value Management report on the schedule performance index
- B. Exceptions report
- C. Status report
- D. Quality Control Report

Correct Answer: B

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#### QUESTION 5

A project manager in your program has estimated the cost of a program to be \$145,000. As the project manager's project comes close to completion, the project manager realizes that he has still \$27,876 left in his project budget. He decides to add some additional features to the project's deliverables in an effort to use the remaining budget. These additions will add value to the project and the project customer is likely to enjoy these new features. This is an example of what term?

- A. Gold plating
- B. Errors and omissions
- C. Expert judgment by the project manager
- D. Value added change

Correct Answer: A

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