



# PMI-RMP<sup>Q&As</sup>

PMI Risk Management Professional

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### QUESTION 1

Which of the following characteristics would a risk-tolerant person or group demonstrate?

- A. Adaptable and resourceful; not afraid to take action; thrill seeking
- B. Discomfort with uncertainty; low tolerance for ambiguity. seeks security and resolution in the face of risk
- C. Risk taking is a price worth paying for future payoffs; seeks strategies and tactics that have high future payoffs; thinks abstractly and creatively envisioning possibilities, and not afraid of change or unknowns
- D. Reasonable comfort with most uncertainty; accepts risk as a normal feature of projects and business, and takes uncertainty in stride with no apparent or significant influence on their behavior.

Correct Answer: D

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### QUESTION 2

After a risk review meeting, three key risks are identified as likely to be realized. The project manager requests a risk scenario be calculated to establish the impact on the budget.

What is the forecasting methodology that should be utilized to calculate the impact?

- A. Estimate to complete (ETC)
- B. Budget at completion (BAC)
- C. Estimate risk completion (ERC)
- D. Estimate at completion (EAC)

Correct Answer: A

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### QUESTION 3

Thomas is the project manager of the NHJ Project for his company. He has identified several positive risk events within his project and he thinks these events can save the project time and money. Positive risk events, such as these within the NHJ Project are also known as what?

- A. Benefits
- B. Opportunities
- C. Ancillary constituent components
- D. Contingency risks

Correct Answer: B

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#### QUESTION 4

A project manager is developing the risk register and works with the team to analyze risks and determine their probability and impact. There is valuable historical data available that may be used to simulate the overall risk outcome.

Which type of analysis should the project manager use in this instance?

- A. Check list analysis
- B. Cause and effect
- C. Specialized meeting
- D. Quantitative analysis

Correct Answer: D

Explanation: In this instance, the project manager should use quantitative analysis to simulate the overall risk outcome. Quantitative analysis techniques, such as Monte Carlo simulation or decision tree analysis, can be used to model the combined effect of individual risks on project objectives. By leveraging historical data, the project manager can generate more accurate and reliable risk assessments, which can help inform risk response strategies and improve project decision-making. Quantitative analysis is a type of risk analysis that numerically analyzes the effect of identified risks on overall project objectives 1. It involves using historical data and other information to estimate the probability and impact of risks, and then applying mathematical techniques such as simulation, sensitivity analysis, decision tree analysis, or expected monetary value analysis to quantify the overall risk exposure of the project 2. Quantitative analysis can provide more accurate and objective results than qualitative analysis, which relies on subjective judgments and ratings. Quantitative analysis can also help the project manager prioritize risks, determine the optimal risk response strategy, and allocate contingency reserves 3. Therefore, the correct answer is D. References: 1: A Guide to the Project Management Body of Knowledge (PMBOK Guide) Sixth Edition, page 4311 2: PMI Risk Management Professional (PMI-RMP) Examination Content Outline, page 102 3: Quantifying risk - Project Management Institute, page 11

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#### QUESTION 5

Your organization has named you the project manager of the JKN Project. This project has a BAC of \$1,500,000 and it is expected to last 18 months. Management has agreed that if the schedule baseline has a variance of more than five percent then you will need to crash the project. What happens when the project manager crashes a project?

- A. Project risks will increase.
- B. The project will take longer to complete, but risks will diminish.
- C. Project costs will increase.
- D. The amount of hours a resource can be used will diminish.

Correct Answer: C